











ALEXANDER & BALDWIN, INC.'S REAL ESTATE SUPPLEMENT

AS OF AND FOR THE QUARTERS AND YEARS ENDED DECEMBER 31, 2011 AND 2010

(Unaudited)

## **About This Supplement**

This periodic Supplement is designed to provide current and potential shareholders of Alexander & Baldwin, Inc. with additional information regarding the Company's Real Estate operating segments. This information is supplemental to and does not replace the information provided to shareholders in the Company's periodic filings with the Securities and Exchange Commission.

The information contained in this Supplement is unaudited and should be read in conjunction with the Company's quarterly and annual reports and other filings with the Securities and Exchange Commission. The Company intends to provide periodic updates to the information contained herein, but is not required, and undertakes no obligation, to revise or update forward-looking statements or any factors that may affect actual results, whether as a result of new information, future events, or circumstances occurring after the dates on the cover of this Supplement.

Feedback and suggestions regarding the contents of this Supplement from the investing audience are welcomed, and should be directed to Suzy P. Hollinger, Director, Investor Relations, via telephone at (808) 525-8422 or via email to shollinger@abinc.com.

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(Unaudited)

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#### **Forward-Looking Statements**

This Supplement contains certain forward-looking statements, such as forecasts and projections of the Company's future performance or statements of management's plans and objectives. These statements are "forward-looking" statements as that term is defined in the Private Securities Litigation Reform Act of 1995. Except for historical information contained in this Supplement, such communications contain forward-looking statements. These include, for example, all references to current or future years. New risk factors emerge from time to time and it is not possible for the Company to predict all such risk factors, nor can it assess the impact of all such risk factors on the Company's business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Accordingly, forward-looking statements cannot be relied upon as a quarantee of future results and involve a number of risks and uncertainties that could cause actual results to differ materially from those projected in the statements, including, but not limited to the factors that are described in Part I, Item 1A under the caption of "Risk Factors" of the Company's 2011 annual report on Form 10-K as well as factors that are discussed in the Company's other filings, including subsequent filings, with the Securities and Exchange Commission ("SEC"). The Company is not required, and undertakes no obligation, to revise or update forward-looking statements or any factors that may affect actual results, whether as a result of new information, future events, or circumstances occurring after the date of this report.

#### **Basis of Presentation**

The information contained in this Supplement does not purport to disclose all items required by accounting principles generally accepted in the United States of America (GAAP). The information contained in this Supplement is unaudited and should be read in conjunction with the Company's most recent Form 10-K and other filings with the SEC.

## **Periodic Updates**

The Company currently intends, but undertakes no obligation, to provide quarterly updates of the information contained in the tables listed below:

Table 5: Property Detail – Hawaii Improved Properties

Table 7: Property Detail – Mainland Improved Properties

Table 9: Comparable Occupancy Data by Geographic Region and Asset Class

Table 11: Weighted Average Gross Leasable Area by Geographic Region and

**Asset Class** 

Table 13: Occupancy Analysis

Table 18: Reconciliation of Real Estate Leasing Operating Profit to Cash NOI and

Same Store Cash NOI

Table 19: Improved Property Portfolio Acquisitions/Dispositions

The Company currently intends to update all other information contained herein on an annual basis, except for the management biographies and information about completed development projects, which will not be included in subsequent Supplements.

Alexander & Baldwin, Inc. ("A&B" or "Company") is a diversified corporation with its operations primarily centered in Hawaii. Founded in 1870 as a sugar plantation and incorporated in 1900, the Company has evolved from its agricultural roots into an integrated network of complementary businesses serving the real estate, agricultural and transportation needs of Hawaii. A&B's operations reach beyond Hawaii to include a U.S. Mainland commercial property portfolio, Asia-Pacific ocean transportation services and logistics services.

Real estate development and leasing activities are conducted by A&B Properties, Inc. ("A&B Properties"), a wholly owned subsidiary of A&B, and various other subsidiaries and affiliates of A&B. Agribusiness operations are conducted by Hawaiian Commercial & Sugar Company ("HC&S"), a division of A&B, and certain other wholly owned subsidiaries of A&B. Ocean transportation operations, related shoreside operations in Hawaii, and logistics services across the Mainland are conducted by a wholly owned subsidiary, Matson Navigation Company, Inc. ("MNC") and its subsidiaries.

In December 2011, the Company announced its intent to separate into two independent, industry-focused, publicly traded companies—one focused on the land-related businesses, including real estate development, real estate leasing and agriculture (A&B Properties and HC&S)—and one focused on ocean transportation and logistics (MNC). Refer to the Company's website (www.alexanderbaldwin.com) and SEC filings for additional information related to the proposed separation.

#### REAL ESTATE

The Company's real estate business consists of two segments that operate in Hawaii and on the Mainland: Sales and Leasing. The Real Estate Sales segment creates value through an active and comprehensive program of land stewardship, planning, entitlement, investment, development and sale of land and commercial and residential properties, principally in Hawaii. The Real Estate Leasing segment generates significant, stable, recurring cash flows through the ownership, operation and management of a portfolio of high-quality retail, office and industrial properties in Hawaii and on the Mainland. Cash generated by this portfolio serves as an important source of funding for A&B's real estate development activities.

#### **AGRIBUSINESS**

Agribusiness produces and sells bulk raw sugar, specialty food-grade sugars and molasses, and is also a renewable energy provider on the islands of Maui and Kauai through hydroelectric facilities and the cogeneration of electricity from bagasse at its sugar mill. This segment, which operates exclusively in Hawaii, also includes support services for other agricultural operations and includes general trucking services, mobile equipment maintenance and repair services.

#### **TRANSPORTATION**

The Company's transportation businesses, which will become a separate publicly-traded entity following the aforementioned separation transaction, consist of Ocean Transportation and Logistics Services segments. The Ocean Transportation segment, which is conducted through MNC, is an asset-based business that derives its revenue primarily through the carriage of containerized freight between various ports on the U.S. Pacific Coast, and in Hawaii, Guam, China and other Pacific islands. Additionally, the Ocean Transportation segment has a 35-percent interest in an entity that provides terminal and stevedoring services at U.S. Pacific Coast facilities. The Logistics Services segment, which is conducted through Matson Logistics, Inc. ("MLI"), a wholly owned subsidiary of MNC, is an asset-light-based business providing domestic and international rail intermodal service, long-haul and regional highway brokerage, specialized hauling, flatbed and project work, less-than-truckload, expedited/air freight services, and warehousing and distribution services. Warehousing and distribution services are provided by Matson Logistics Warehousing, Inc., a wholly owned subsidiary of MLI.

More information about the Company can be found at <a href="https://www.alexanderbaldwin.com">www.alexanderbaldwin.com</a>.

#### **Corporate Headquarters**

Alexander & Baldwin, Inc. 822 Bishop Street Honolulu, HI 96813

#### **Investor Relations**

Suzy P. Hollinger Director, Investor Relations (808) 525-8422 shollinger@abinc.com

#### Websites

Alexander & Baldwin, Inc. <a href="https://www.alexanderbaldwin.com">www.alexanderbaldwin.com</a>

A&B Properties, Inc. <a href="https://www.abprop.com">www.abprop.com</a>

Hawaiian Commercial & Sugar Company www.hcsugar.com

Matson Navigation Company, Inc. www.matson.com

#### Transfer Agent & Registrar

Computershare Shareowner Services P.O. Box 358015, Pittsburgh, PA 15252 (800) 454-0477

http://www.computershare.com/us/Pages/sos.aspx?rocc=1

**Stock Exchange Listing** 

NYSE: ALEX

#### Overview of A&B Land Group

Alexander & Baldwin, Inc. has significant landholdings in Hawaii; at December 31, 2011, the Company owned 87,695 acres in the state, primarily on the islands of Maui and Kauai. The A&B Land Group, which includes both A&B Properties and A&B's agribusiness units, is responsible for the stewardship of this land and the long-term enhancement of its value. The vast majority of this land was acquired over 100 years ago to support the cultivation of sugar cane. Historically, these lands have been used for a variety of agricultural purposes, including active farming, the collection and transport of water for purposes of irrigation and hydroelectric power production, and the cultivation and processing of crops into saleable products.

For a significant portion of the Company's core Hawaii landholdings, agriculture and related uses represent the highest and best current use for the foreseeable future, providing significant benefits to the community and shareholders alike. In total, roughly 86,945 acres of the Company's land, including land leased to others, are currently designated for agriculture and conservation uses. HC&S, the last Hawaii sugar plantation, cultivates sugar on nearly 36,000 acres in Maui's Central Valley. On Kauai, A&B leases roughly 4,000 acres to third parties engaged in a variety of agricultural activities, including cultivation of coffee and seed corn, and raising of livestock. The Company also utilizes its land assets to produce renewable energy, including biomass combustion, hydroelectric, and planned solar photovoltaic generation facilities. A&B continues to innovate and seek ways to enhance the long-term performance of its agricultural businesses while de-risking the business, including the exploration of renewable energy expansion opportunities.

A&B Properties' integrated approach to land management ensures that lands suitable for development are employed at their highest and best use by undertaking land stewardship, planning, entitlement and development activities, where appropriate, to enhance the value of the Company's lands, while addressing market demand and community needs. By identifying and pursuing developments and transactions that enhance the value of raw landholdings, and reinvesting proceeds from these efforts into new developments and a portfolio of income-producing properties, A&B Properties creates value for shareholders and diversifies its income stream. The Company's development activities, once limited to its legacy landholdings on Maui and Kauai, have expanded to encompass lands newly acquired for development and its participation in a number of development joint ventures throughout Hawaii. This expansion of the Company's development activities has allowed it to leverage its expertise, market knowledge and capital resources, while also mitigating risk.

The balance of this document will provide a financial and management overview and will detail the Company's real estate holdings, while outlining the following aspects of the Real Estate Leasing and Real Estate Sales segments, respectively:

- Management;
- Strategy and operations;
- Portfolio information and statistics; and
- Asset profiles.

# **Financial Overview**

											10-Year
(\$ in millions)	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	Average
Revenue 1											
Real Estate Sales	93.0	63.8	82.3	148.9	97.3	117.8	350.2	125.6	136.1	66.2	128.1
Real Estate Leasing	73.1	80.3	83.8	89.7	100.6	108.5	107.8	103.2	94.4	100.1	94.2
Agribusiness	112.7	112.9	112.8	123.2	127.4	123.7	124.3	107.0	163.9	161.7	127.0
Total	278.8	257.0	278.9	361.8	325.3	350.0	582.3	335.8	394.4	328.0	349.2
Operating Profit 1											
Real Estate Sales	19.4	23.9	34.6	44.1	49.7	74.4	95.6	39.1	50.1	15.5	44.6
Real Estate Leasing	32.9	37.0	38.8	43.7	50.3	51.6	47.8	43.2	35.3	39.3	42.0
Agribusiness	13.8	5.1	4.8	11.2	6.9	0.2	(12.9)	(27.8)	6.1	22.2	3.0
Total	66.1	66.0	78.2	99.0	106.9	126.2	130.5	54.5	91.5	77.0	89.6
Capital Expenditures											
Real Estate Sales	16.8	105.8	69.7	74.7	107.2	122.9	79.6	52.7	122.5	43.6	79.6
Real Estate Leasing	15.5	8.8	7.2	33.3	42.8	33.4	54.5	14.3	16.3	8.6	23.5
Agribusiness	9.9	12.6	10.2	13.0	15.0	20.5	13.6	4.8	5.9	10.2	11.6
Total	42.2	127.2	87.1	121.0	165.0	176.8	147.7	71.8	144.7	62.4	114.6
Cash NOI <sup>2</sup>											
Real Estate Leasing	46.8	51.3	53.7	58.4	65.8	69.3	67.0	65.9	55.7	60.8	59.5

<sup>1</sup> Includes real estate discontinued operations and intersegment revenue

See page 52 for a statement regarding the Company's use of Cash NOI and a reconciliation of Leasing operating profit to Cash NOI.

#### SELECTED MANAGEMENT BIOS- A&B, INC. & LAND GROUP

#### STANLEY M. KURIYAMA

## PRESIDENT AND CHIEF EXECUTIVE OFFICER, ALEXANDER & BALDWIN, INC.

Kuriyama is president and chief executive officer of Alexander & Baldwin, Inc. He became CEO on January 1, 2010, and has held the position of president since October 2008. Prior to that, he was president and chief executive officer, A&B Land Group from July 2005 until September 2008. He also held positions with A&B Properties, Inc., the property development and management subsidiary of A&B. From December 1999 to September 2008, he was its chief executive officer. Kuriyama's leadership has been a principal element in A&B's highly successful growth in real estate. He first joined A&B in 1992.

Prior to joining A&B in 1992, Kuriyama was a partner in the law firm of Cades Schutte Fleming & Wright, specializing in real estate and real estate financing. He is a 1977 graduate of Harvard Law School.

Kuriyama is the vice-chairman of the Hawaii Real Estate Commission, and currently serves on the boards of various non-profit organizations.

Subsequent to separation, Mr. Kuriyama will become chairman and chief executive officer of the new Alexander & Baldwin, Inc.

#### CHRISTOPHER J. BENJAMIN

#### President, A&B Land Group; President, A&B Properties, Inc.

Benjamin is president of the Alexander & Baldwin Land Group, which comprises A&B Properties and A&B's agribusiness operations. He also serves as president of A&B Properties, Inc. Benjamin served as A&B's chief financial officer from February 2004 through September 2011. He joined A&B in 2001 as director, corporate development and planning, was promoted to vice president in 2003, and was promoted to chief financial officer the following year. From March 2009 through March 2011, Benjamin additionally served as general manager of Hawaiian Commercial & Sugar Company, overseeing the operational and financial turnaround of that business.

Prior to joining A&B, Benjamin held positions with General Motors Corporation, Sony Corporation, Booz-Allen & Hamilton and The Queen's Health Systems.

Benjamin holds a bachelor's degree in economics from the University of Michigan and earned a master's degree in business administration from Harvard University. Benjamin currently serves on the boards of various non-profit organizations.

Post separation, Mr. Benjamin will serve as president and chief operating officer of the new Alexander & Baldwin, Inc.

#### PAUL K. ITO

## VICE PRESIDENT, CONTROLLER & ASSISTANT TREASURER,

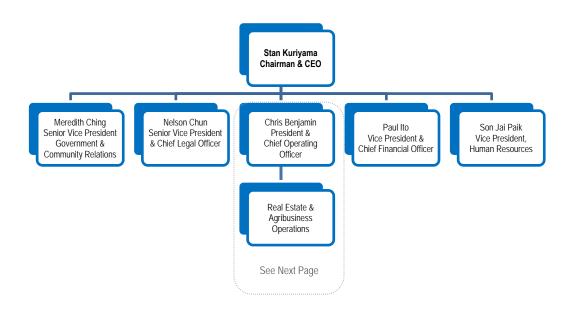
## ALEXANDER & BALDWIN, INC.

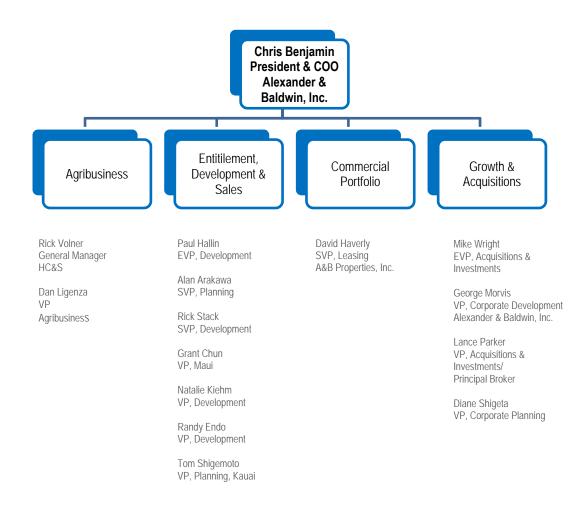
Ito is vice president, controller and assistant treasurer of Alexander & Baldwin. He joined A&B in 2005 as director of internal audit. He was named controller in 2006, and in 2007, he was promoted to vice president, controller and assistant treasurer.

Previously, Ito worked for Deloitte & Touche for nine years, where in his most recent position, he was a senior manager in the accounting consultation and research group of Deloitte's San Francisco national office. Ito is a certified public accountant and holds a master's degree of professional accounting with a concentration in managerial accounting from the University of Texas at Austin, and a bachelor's degree in finance and marketing from the University of Hawaii at Manoa. Ito has earned several prestigious academic honors including the Elijah Watt Sells Gold Medal Award for obtaining the highest score in the nation on the May 1996 CPA exam.

After the planned separation, Mr. Ito will serve as chief financial officer of the new Alexander & Baldwin, Inc.

### New Alexander & Baldwin, Inc. Organizational Charts (Post Separation)





## SELECTED MANAGEMENT BIOS- A&B PROPERTIES, INC.

#### PAUL W. HALLIN

## EXECUTIVE VICE PRESIDENT, DEVELOPMENT, A&B PROPERTIES

Hallin is responsible for the Company's entitlement and development activities. Prior to joining the Company in 1992, he was a project manager for Lanai Company, a subsidiary of Castle & Cooke, Ltd., and held a similar position with Hemmeter Development. He has a bachelor's degree in business economics from the University of California, Los Angeles.

#### MIKE G. WRIGHT

# EXECUTIVE VICE PRESIDENT, ACQUISITIONS & INVESTMENTS, A&B PROPERTIES

Wright is in charge of the Company's real estate acquisitions and new investments. He joined the Company in 2001, after nine years with GE Capital Hawaii, where he served as senior vice president and manager of GE's commercial real estate finance business. He has a bachelor's degree in finance from the University of Hawaii at Manoa.

#### ALAN K. ARAKAWA

## SENIOR VICE PRESIDENT, PLANNING, A&B PROPERTIES

Arakawa is responsible for planning, entitlement, and development of lands owned by the Company. Prior to joining the Company in 2008, he served as president of Waiawa Ridge Development, a joint venture between the Company and Gentry Investment Properties, and executive vice president at Castle & Cooke Hawaii. He has a bachelor's degree in civil engineering and a master's degree in business administration from the University of Hawaii.

#### DAVID I. HAVERLY

## SENIOR VICE PRESIDENT, LEASING, A&B PROPERTIES

Haverly, who has been with A&B since 1999, is responsible for the asset and property management of the Company's improved and ground-leased real estate portfolio in Hawaii and on the Mainland. He has a bachelor's degree in business administration with an emphasis in real estate from the University of Hawaii. He was previously vice president of property management for Coldwell Banker Commercial Pacific Properties and also spent five years with Colliers Monroe Friedlander. Haverly is a Certified Commercial Investment Member.

#### RICHARD B. STACK, JR.

# SENIOR VICE PRESIDENT, DEVELOPMENT, A&B PROPERTIES

Stack is in charge of the Company's active real estate developments. Prior to joining the Company, he held project manager and operations manager positions at Molokai Ranch and had similar development responsibilities for the State of Hawaii's Housing Finance and Development Corporation. He has a bachelor's degree in electrical engineering from the University of Notre Dame.

# **LANDHOLDINGS**



## Landholdings

As of December 31, 2011, A&B and its subsidiaries owned 88,166 acres, consisting of 87,695 acres in Hawaii and 471 acres on the Mainland.

TABLE 1

# LANDHOLDINGS BY GEOGRAPHIC LOCATION

December 31, 2011

Location	Acres
Maui	67,240
Kauai	20,375
Oahu	70
Big Island	10
Total Hawaii	87,695
Texas	150
California	100
Georgia	63
Utah	55
Colorado	36
Washington	27
Nevada	21
Arizona	19
Total U.S. Mainland	471
Total landholdings	88,166

In addition to the landholdings included in Table 1, the Company leases an additional 2,990 acres on Maui, Kauai, and Oahu from third parties. Table 1 also does not include 1,069 acres held under joint venture development.

TABLE 2

# LANDHOLDINGS UNDER JOINT VENTURE DEVELOPMENT

December 31, 2011

Project	Original acres	Acres at 12/31/11
Kukui'ula (HI)	1,000	961
Bakersfield (CA)	57	57
Ka Milo (HI)	31	24
Kai Malu (HI)	25	2
Palmdale (CA)	18	18
Crossroads (CA)	7	7
Total	1,138	1,069

The bulk of the Company's 88,166 acres are used for agricultural, pasture, watershed and conservation purposes. A portion of these lands is used or planned for development or other urban uses, including the development projects described in the following pages. Table 3 details the Company's landholdings by type and location.

TABLE 3

LANDHOLDINGS BY TYPE AND LOCATION
December 31, 2011

Description	Maui	Kauai	Oahu	Big Island	Mainland	<b>Total Acres</b>
Fully entitled						
Hawaii – development/other						
Active development/sales	231	-	7	-	-	238
Future development	174	44	-	-	-	218
Ground leases to third parties	64	1	-	-	-	65
Land used by affiliates	22	4	-	-	-	26
Other, including land not planned for development	17	54	-	-	-	71
Total Hawaii – development/other	508	103	7	-		618
Mainland – development					28	28
Hawaii – commercial improved properties	51	8	63	10	-	132
Mainland – commercial improved properties	-	-	-	-	443	443
Subtotal – fully entitled	559	111	70	10	471	1,221
Agricultural, pasture and miscellaneous						
Hawaiian Commercial & Sugar Company	35,500	-	-	-	-	35,500
Leased to third parties	7,150	4,620	-	-	-	11,770
Other agricultural, pasture and misc. purposes	8,181	2,324	-	-	-	10,505
Subtotal – agricultural, pasture & misc.	50,831	6,944				57,775
Watershed/conservation						
Wainiha Valley	-	10,120	-	-	-	10,120
Other Kauai	-	3,200	-	-	-	3,200
Maui	15,850	-	-	-		15,850
Subtotal – watershed/conservation	15,850	13,320	•			29,170
Total landholdings	67,240	20.375	70	10	471	00 166
Total landholdings	01,240	20,3/3	70	10	4/1	88,166

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# REAL ESTATE SALES



#### Real Estate Sales Segment Strategy and Operations

The Real Estate Sales segment generates its operating profit through the development and sale of pipeline projects, raw lands and commercial properties from the Real Estate Leasing segment portfolio, and the equity in earnings of joint ventures.

The Real Estate Sales segment primarily seeks to create shareholder value through an active, comprehensive, Hawaii-centric program of land stewardship, planning, entitlement, investment, development and sale of real estate. The segment's primary strategic objectives include:

#### FOCUS ON ENTITLEMENT AND DEVELOPMENT OF CORE HAWAII LANDS

A&B focuses on the development of a portion of its core landholdings in Hawaii, pursuing appropriate entitlement and development projects that respond to market demand while meeting community needs. The large amount of land that the Company owns on Maui and Kauai provides opportunities for A&B to serve a wide range of markets.

#### INVEST IN HIGH-RETURNING REAL ESTATE OPPORTUNITIES IN HAWAII

In addition to the development of its legacy lands, since 1998 A&B has invested in attractive development opportunities across Hawaii, leveraging market knowledge, development expertise, entitlement experience and financial strength to both create shareholder value and diversify its development portfolio and pipeline.

# SCALE DEVELOPMENT PORTFOLIO OF PIPELINE PROJECTS TO MARKET OPPORTUNITY

A&B's pipeline of development projects encompasses a broad range of real estate product types, including residential and commercial properties. A&B employs a disciplined approach to its investments and prudently meters development capital to position select projects with ready inventory to meet market demand.

#### UTILIZE STRATEGIC JOINT VENTURES WITH A WIDE VARIETY OF PARTNERS

A&B pursues joint ventures and other strategic relationships, where appropriate, with a wide variety of locally, nationally and globally prominent land owners, real estate planning, development, and financing companies, home builders, and construction firms. In doing so, it supplements its in-house capabilities, accesses third-party capital, gains access to new opportunities in the Hawaii market, diversifies its pipeline, and optimizes risk-adjusted returns.

Table 4 provides an overview of all of the Company's wholly owned and joint venture development projects, and is further supplemented by project information sheets that follow the table.

TABLE 4

# REAL ESTATE DEVELOPMENT OVERVIEW

December 31, 2011

				Dlannad units					(Dollars i	n millions)		Construc	tion timing	Sales	Timing
Project	Location	Product type	Acres at 12/31/11	Planned units, saleable acres or gross leasable square feet	Average unit or lot size	Units/acres closed through 12/31/11	Targeted sales price range per square foot or NOI	Estimated project cost <sup>1</sup>	A&B investment through 2011	A&B capital estimated 2012 <sup>2</sup>	Outstanding debt	Estimated start	Estimated substantial completion	Estimated start	Estimated end
ACTIVE DEVELOPMENT/SALES															
Wholly owned															
Brydeswood	Kalaheo, Kauai	Agricultural lots	352 <sup>4</sup>	24 lots	12.3 acres	-	\$2-\$5	17	2	1		2012	2014	2014	4 2015
Gateway at Mililani Mauka	Mililani, Oahu	Retail	4.3	28,400 sf	n/a		\$1.0M stabilized NOI	19	8	3	-	2012	2013	n/a	a n/a
Maui Business Park II	Kahului, Maui	Light industrial lots	179	155 acres	n/a	4 acres	\$40-\$60	102	26	34	-	2011	2019	2012	2 2028
Waihonua at Kewalo	Honolulu, Oahu	Primary residential highrise	1.7	341 units	1,000 sf		\$450-\$970	206	21	13	-	2012	2014	2014	4 2015
The Bluffs at Wailea (MF-11)	Wailea, Maui	Resort residential	7.4	12 lots	0.6 acres	-	\$45-\$100	9	9		-	2007	2008	2008	8 2015
The Ridge at Wailea (MF-19)	Wailea, Maui	Resort residential	6.7	9 lots	0.7 acres		\$65-\$140	9	9		-	2007	2009	2009	9 2015
Wailea B-1	Wailea, Maui	Commercial/retail	11	60,000 sf	n/a	-	tbd	tbd	4	1	-	2013	2014	n/a	a n/a
Wailea MF-7	Wailea, Maui	Resort residential multi-family	13	75 units	1,700 sf	-	\$450-\$1,000	tbd	9	-	-	2014	2015	2015	5 2017
Total			575.1 <sup>4</sup>												
Joint ventures															
Ka Milo	Kona, Hawaii	Resort residential	24	137 units	2,000 sf	28 units	\$375-\$920	120	12	2	-	2005	2015	2007	7 2015
Kukuřula	Koloa, Kauai	Resort residential	951	up to 1,500 units on 640 saleable acres	0.42 acres	81 lots	\$40-\$130	830	252	20		2006		2006	6 2030
Kai Malu at Wailea	Wailea, Maui	Resort residential	2	150 units	2,800 sf	138 units	\$540-\$1,080	124	12	-	-	2004	2008	2006	6 2013
FUTURE DEVELOPMENT															
Wholly owned															
Aina 'O Kane	Kahului, Maui	Primary res./commercial	4	103 units											
Haliimaile	Haliimaile, Maui	Primary residential lots	55 <sup>5</sup>	170 lots											
Kahului Town Center	Kahului, Maui	Primary res./commercial	19 <sup>6</sup>	440 units, 225,000 s.f.											
Wailea SF-8	Kihei, Maui	Primary residential	13	90 units											
Wailea MF-6	Wailea, Maui	Resort residential lots	23	60 lots											
				9 lots, 36 units,											
Wailea MF-10	Wailea, Maui	Resort residential/commercial	13.7	64,000 s.f.											
Wailea MF-16	Wailea, Maui	Resort residential lots	7	20 lots											
Wailea, other	Wailea, Maui	Various	72	400-600 units											
Total			206.7 <sup>5,6</sup>												
Joint ventures															
Bakersfield	Bakersfield, CA	Retail	57	575,000 s.f.											
Palmdale Center	Palmdale, CA	Office/Industrial	18	315,000 s.f.											
Santa Barbara Ranch	Santa Barbara, CA	Primary residential lots	22	tbd											

# TABLE 4(CONTINUED)

#### REAL ESTATE DEVELOPMENT OVERVIEW

December 31, 2011

Project	Location	Product type	Acres at 12/31/11	Planned units, saleable acres or gross leasable square feet	Average			Estimated project cost <sup>1</sup>	A&B investment		Outstanding debt		Estimated substantial completion	Estimated	Timing  Estimated end
ENTITLEMENT	Location	1 Todact type	12/31/11	1001	3120	12/31/11	loot of Nor	COSt	2011	2012	debt	Start	completion	Start	CHU
Eleele Community	Kauai	Primary residential	840 <sup>7</sup>	tbd											
Kihei Residential	Kihei, Maui	Primary residential	95	up to 600 units											
Waiale	Kahului, Maui	Primary residential	765	up to 2,550 units											
JOINT VENTURE DEVELOPMENTS HELD FOR LEASE															
Crossroads Plaza	Valencia, CA	Office/Retail	7	56,000 s.f.	89% occup.										
The Shops at Kukui'ula	Poipu, Kauai	Retail	10	78,900 s.f.	75% occup.										

- Estimated 2012 capital is dependent on a number of factors, including timing of sales proceeds, project costs and construction progress. Construction progress, even on fully entitled projects, depends on additional government approvals, such as building permits. As a result, estimated capital expenditures, sales or leasing timing are subject to change.
- Represents estimated completion date for major project infrastructure and amenities. Construction activities related to parcel development will be ongoing.
- <sup>4</sup> Brydeswood acreage is included in agricultural, pasture and miscellaneous landholdings
- Ten of the 55 acres are designated for parks and open space. In addition to the 55 acres, another eight acres are designated for drainage and a waste water treatment plant, and are included in the "Agricultural, pasture and miscellaneous" classification in Table 3.
- <sup>6</sup> Kahului Town Center acreage is included in Hawaii-commercial improved properties fully entitled landholdings
- <sup>7</sup> 44 acres of the Eleele Community Project are entitled, however, those acres will not be developed until the additional 796 acres are entitled

<sup>1</sup> Includes land cost at book value and capitalized interest, but excludes sales commissions and closings costs, except for Kukui'ula, which includes holding costs

# **Development Project Information Sheets**

# **ACTIVE DEVELOPMENT/SALES**

Who	olly Owned	
	Brydeswood	22
	Gateway at Mililani Mauka	22
	Maui Business Park II	23
	Waihonua at Kewalo	23
	Wailea	24
	The Bluffs at Wailea	25
	The Ridge at Wailea	25
	Wailea B-1	25
	Wailea MF-7	25
	Kai Malu at Wailea	25
Joir	nt Venture	
	Ka Milo at Mauna Lani	26
	Kai Malu at Wailea	26
	Kukui'ula	27
FUTURE DE	EVELOPMENTS	
Who	olly Owned	
	Aina 'O Kane	29
	Haliimaile Subdivision	29
	Kahului Town Center	30
	Wailea Sites	30
Joir	nt Venture	
	Bakersfield	31
	Palmdale Center	31
	Santa Barbara Ranch	31
ENTITLEME	INTS	
	Kihei Residential	32
	Waiale Community	33
	Eleele Community	33

#### **BRYDESWOOD**



#### LOCATION

Kalaheo, Kauai

#### ACQUISITION DATE

Historic lands

#### ACRES

352

#### Lots

24

## PROJECT OVERVIEW

- Planned development of 24 large estate lots (average size is 12 acres)
- Final subdivision approval received in 2011
- Construction plans for roads and utilities approved
- Oceanview and pasture lots

- Pre-development activities continuing
- Potable test well completed with acceptable water quality and quantity
- Water system design is proceeding

# GATEWAY AT MILILANI MAUKA



#### LOCATION

Mililani, Oahu

#### ACQUISITION DATE

December 29, 2011

#### ACRES

4.35

## GLA (IN SQ. FT.)

28,400 – future

5,900 - existing

#### PROJECT OVERVIEW

- 4.35-acre fee simple parcel
- Fully zoned for commercial development
- Well-located within the only retail shopping area in the Mililani Mauka community (pop. 20,000) in Central Oahu
- Existing, fully leased 5,900 square-foot multi-tenant retail building (see page 63)
- Additional 28,400 square feet of retail space development planned
- Existing retail and land acquired with 1031 exchange funds

- Design & engineering commenced
- Marketing in progress
- Targeting restaurant, neighborhood retail and medical and office tenants
- Onsite and offsite infrastructure to be completed by seller by 3Q2012
- Construction start scheduled 3Q2012

# MAUI BUSINESS PARK II



#### LOCATION

Kahului, Maui

#### ACQUISITION DATE

Historic lands

#### ACRES

179

#### Lots

131

# PROJECT OVERVIEW

- Zoned for light industrial use (commercial, retail, office)
- 179 gross acres (155 saleable acres) located in Central Maui near Kahului Airport
- Adjacent to 76-acre Maui Business Park I project, which sold out in 2005
- Historic company-owned lands

- Offsite infrastructure work completed
- Onsite work progressing
- 4-acre parcel sold to Costco in January 2012 for \$38 per square foot
- Increment I construction to be completed in 4Q2012

# WAIHONUA AT KEWALO



#### LOCATION

Honolulu, Oahu

#### ACQUISITION DATE

June 30, 2010

#### UNITS

341

#### **FLOORS**

43

# PROJECT OVERVIEW

- Highrise condominium in urban Honolulu
- Well located near shopping, restaurants and beaches
- Sales prices average approx. \$700/sq. ft.
- One-, two- and three-bedroom residences averaging 1,000 square feet
- Amenities include recreation deck, pool, spa, barbeque dining pavilions, fitness center, private movie theatre and visitor quest suites
- Presales commenced in December 2011
- Conversion to binding contracts in April 2012
- Vertical construction dependent upon achieving satisfactory level of binding sales

# WAILEA

A&B was the original developer of the Wailea Resort on Maui, beginning in the 1970s and continuing until A&B sold the Resort to a Japanese company in 1989. In October 2003, A&B re-acquired from the Japanese company all of the remaining undeveloped land in the Resort, consisting of 270 acres of fully zoned, residential and commercial land, for \$67.1 million. The Resort encompasses a number of specific development sites, which are described below. This map shows the sites that were reacquired in 2003. Since that time, sites MF-15, the Golf Vistas, B-II, MF-9, MF-5 and MF-4 were sold or developed, and MF-8 was contributed to the Kai Malu joint venture.



Active development Future development or Sale Sold

#### **ACTIVE DEVELOPMENT**

WHOLLY OWNED

The Bluffs at Wailea (MF-11), The Ridge at Wailea (MF-19), B-1, MF-7

JOINT VENTURES

Kai Malu at Wailea (MF-8)

#### FUTURE DEVELOPMENT OR SALE

MF-6, MF-10, MF-12, MF-13, MF-16, SF-8, SF-7, SF-S

# WAILEA ACTIVE DEVELOPMENT



# THE BLUFFS AT WAILEA (MF-11)

The Bluffs at Wailea (MF-11) is a 12-lot single family home site development currently listed for sale at prices ranging from \$45 to \$100 per square foot, with an average listing price of \$1.5 million.

# THE RIDGE AT WAILEA (MF-19)

The Ridge at Wailea (MF-19) consists of nine, half-acre, oceanview estate lots situated on 6.7 acres. The estimated sales price range is \$65 to \$140 per square foot, with an average list price of \$1.6 million.

#### WAILEA B-1

The 11-acre B-1 parcel, which contains the only approved gas station site within the Wailea master plan, is planned for a retail commercial center with approximately 60,000 square feet of leasable space. The project is in the design stage.

#### WAILEA MF-7

The 13-acre MF-7 parcel is fully designed and permitted for the development of a 75-unit multi-family project.

# KAI MALU AT WAILEA (MF-8)

The 25-acre MF-8 parcel was contributed to the Kai Malu joint venture, which is detailed on the following page.

# KA MILO AT MAUNA LANI



#### LOCATION

Kona, Hawaii

#### ACQUISITION DATE

May 2004

#### ACRES

31 (24 remaining)

#### UNITS/HOMES

137 total (29 sold; 108 to be built)

# PROJECT OVERVIEW

- 137-unit resort residential community, with a mix of singlefamily and paired homes
- The first phase consisted of 27 single-family and multi-family units, completed in 2008
- Onsite resort amenities include two pools, spa, exercise room, function pavilion
- Average estimated sales price is \$1.1 million
- Units are constructed in two- to 20-unit increments, based on buyer demand

# KAI MALU AT WAILEA



#### LOCATION

Wailea, Maui

# ACQUISITION DATE

October 1, 2003

#### ACRES

25 (2 remaining)

#### UNITS

150 total (138 sold; 12 unsold)

# PROJECT OVERVIEW

- 150 single-family paired units
- Construction completed 2008

- Average sales price \$1.3 million
- 138 units have closed; 12 units were available at 12/31/11

# KUKUI'ULA



#### LOCATION

Poipu, Kauai

#### ACQUISITION DATE

Historic lands

#### ACRES

1,000 (961 remaining)

#### UNITS

Up to 1,500



- PROJECT OVERVIEW
- Luxury resort residential community in Poipu, Kauai
- Development of up to 1,500 residential units on 1,000 fully entitled acres
- Joint venture with DMB, developer of premier resort communities
- 75,000 sq. ft. private club, including spa, golf clubhouse, beach bar and grill
- 78,900 sq. ft. retail center (The Shops at Kukui'ula)
- 81 lots closed; 93 lots available at 12/31/11

- Spectacular ocean views from the Plantation House
- Custom homesites and plantation style cottages available for sale
- Tom Weiskopf golf course recognized as best new private course in 2011 by Golf and Links Magazines
- The Kukui'ula Spa features indoor/outdoor treatment rooms, a movement studio and a dramatic lap pool with a cascading waterfall and spa
- Members enjoy local food and flowers at the Community Farm and Gardens, tucked beside a 20-acre lake for fishing and canoeing
- Incomparable product with limited competition

## FINANCIAL & CAPITAL OVERVIEW

- Kukui'ula is a long-term, master planned project, designed to accommodate high-end resort residential growth on Kauai's south shore over the next 15 to 25 years, and significant fluctuations in annual absorption over that time frame can be expected. The Company experienced similar absorption fluctuations over the course of its earlier, highly successful Wailea project.
- Sufficient project infrastructure is in place today to sell about 280 additional acres (500 to 800 units). Future infrastructure requirements would be paid for from project cash flows.

## Kukui'ula Financial & Capital Overview (Cont.)

- GAAP accounting for the project will differ materially from cash flows, due to percentage of completion accounting.
- No project level debt on core project; all equity financed by partners.
- Total capital contributions to the venture as of December 31, 2011, were \$252 million by A&B, which includes \$30 million for the value of land contributed, and \$188 million by DMB. Distributions to A&B and DMB are based on project performance over the duration of the project. Based on the JV's current projections, approximately 90% of all future distributable proceeds, in the aggregate, will be paid to A&B.

# HAWAII

# AINA 'O KANE (MAUI)



Aina 'O Kane is planned for 103 residential condominium units averaging 1,000 in square feet and 20,000 square feet of ground-floor commercial space, in Kahului, Maui. The project is situated near the Kahului Town Center redevelopment project. Together, the projects' conceptual designs aim to create a vibrant downtown living environment for future residents.

# HALIIMAILE SUBDIVISION (MAUI)



Haliimaile is a 55-acre, 170-lot residential subdivision planned for Haliimaile (Upcountry, Maui). Lots are planned to be 6,000 to 10,000 square feet in size. Ten acres are allocated for a park.

# KAHULUI TOWN CENTER (MAUI)



The redevelopment plan for the 19-acre Kahului Shopping Center block reflects the creation of a traditional town center, consisting of up to 440 residential condominium units, as well as approximately 225,000 square feet of retail/office space.

# WAILEA SITES (MAUI)

The company is in the long-range planning and design stages for Wailea's remaining parcels:

Project	Product type	Acres at 12/31/11	Planned units, saleable acres or gross leasable square feet
Wailea SF-8	Primary residential	13	90 units
Wailea MF-6	Resort residential lots	23	60 lots
Wailea MF-10	Resort residential/commercial	13.7	9 lots, 36 units, 64,000 s.f.
Wailea MF-16	Resort residential lots	7	20 lots
Wailea, other	Various	72	400-600 units

# MAINLAND

# BAKERSFIELD (CALIFORNIA)

A&B entered into a joint venture with Intertex P&G Retail, LLC, for the planned development of a 575,000 square-foot retail center on a 57.3-acre commercial-zoned parcel in Bakersfield, California. The parcel was acquired in November 2006. Although development plans remain on hold due to current market conditions, the venture continues negotiations with a national anchor tenant and is evaluating development options.

# PALMDALE CENTER (CALIFORNIA)

A&B entered into a joint venture with Intertex Palmdale Trade & Commerce Center LLC, for the development of a planned 315,000 square-foot mixed-use commercial office and light industrial condominium complex on 18.2 acres in Palmdale, California, located 60 miles northeast of Los Angeles and 25 miles northeast of Valencia. The parcel was contributed to the venture in 2008. The venture is negotiating with a potential tenant for a 300,000 square-foot build-to-suit facility.

# SANTA BARBARA RANCH (CALIFORNIA)

The Company invested in a joint venture that controls 22 acres located 12 miles north of the City of Santa Barbara, which it is currently marketing for sale.

#### **Entitlement Activity**

Successful land entitlement is a challenging, yet critical step in the development process. Similar to other high-demand, high-quality locales with a limited supply of land suitable for development, the entitlement process in Hawaii is complex, time-consuming and costly, involving a variety of state and county regulatory approvals. For example, conversion of an agriculturally zoned parcel to residential zoning usually requires the following approvals:

- County amendment of the county general plan and community plan to reflect the desired residential use;
- State Land Use Commission (SLUC) reclassification of the parcel from the Agricultural district to the Urban district; and
- County rezoning of the property to the precise residential use desired.

A&B actively works with regulatory agencies, commissions and legislative bodies at various levels of government to entitle lands. A&B designates a parcel as fully entitled or fully zoned when all of the above-mentioned land use approvals have been obtained.

Ongoing planning and entitlement efforts are focused on the following projects:

# KIHEI RESIDENTIAL (MAUI)



A primary residential subdivision situated on 95 acres in Kihei, on Maui's south shore, planned for up to 600 housing units, plus complementary commercial uses. In January 2009, the SLUC approved the project's district boundary amendment application for urban designation. Applications for zoning and community plan amendment were filed with the County in 2010. In December 2010, the Planning Commission recommended approval of the change in zoning and community plan amendment applications, and these applications have been transmitted to the County Council for review and final approval.

# WAIALE COMMUNITY (MAUI)



Waiale is a master-planned community located in Central Maui. Approximately 545 acres of the project have been proposed for urban growth in the ongoing Maui General Plan Update to accommodate up to 2,550 primary housing units, together with parks, school, civic and commercial uses. In 2010, Properties submitted an application for SLUC Urban designation of the site. In 2011, the project's final Environmental Impact Statement was completed and accepted by the SLUC. SLUC hearings on a petition for urban designation began in February 2012 and are scheduled to be completed later in the year. Upon receipt of SLUC approval, the Company will apply for project district zoning and community plan amendments with the County.

# **ELEELE COMMUNITY (KAUAI)**



The Eleele Community Master Plan seeks entitlement of 840 acres for a new primary residential community east of Port Allen on Kauai, and is being pursued through Kauai's multi-year General Plan Update Process. This process will take approximately two to three years, after which applications for state and county zoning would be pursued.

#### **Completed Development Projects**

Summaries of selected completed projects undertaken by the Company during the past 15 years are intended to show the variety of projects developed and markets served.

Since 2000, the Company has invested, either directly or through joint ventures, approximately \$845 million in 38 development projects — including three high-rise condominiums in urban Honolulu and premier resort destination communities in Hawaii, such as the Wailea Resort on Maui and Kukui'ula on Kauai. The internal rates of return (unlevered for wholly-owned projects and levered for joint venture projects) on 20 projects which were completed at December 31, 2011 of the 38 total projects, representing \$470 million of total invested capital (and \$410 million of the total capital invested since 2000), had a weighted average of 22%. In addition, \$30 million of capital was expended on four completed commercial property development projects where A&B, or A&B and its joint venture partners, retain ownership. Descriptions of a representative sampling of these projects follow. These returns are not necessarily indicative of returns on uncompleted projects, or of the overall profitability of A&B's current and future development activities. The returns were based on each project's readily identifiable cash flows and do not include allocations of general and administrative costs at the segment or corporate levels.

#### **PAST DEVELOPMENTS**

Alakea Corporate Tower	35
Hokua	35
801 Kaheka	36
Kai Lani at Ko Olina	36
Keola La'i	37
Kunia Shopping Center	37
Lanikea	37

#### ALAKEA CORPORATE TOWER (OAHU)



In 2003, A&B acquired this underperforming Class "A" office building, located in Honolulu's central business district, at well below replacement cost with the intent of converting the property into an office condominium. The strategy was a resounding success, with all 52 units across 31 floors selling out by 2005. Project revenue amounted to \$35 million (including leasing).

#### Нокиа (Оани)



In 2003, A&B was invited to participate in the joint venture development of Hokua, a 247-unit luxury condominium located on 3.7 acres in urban Honolulu. The development met considerable pent-up demand for high-end product in the area, resulting in substantial pre-sales and the closing of nearly all of the units in a single month. A&B's contribution to the venture was \$40 million and total project venture revenue was \$282 million.

#### 801 KAHEKA (OAHU)



The Company's investment discipline is reflected in the 2005 purchase and subsequent sale of this four-acre parcel in urban Honolulu that was purchased for potential condominium development. The site, which was purchased for \$19 million, was improved with 105,000 square feet of retail space. In 2007, an unsolicited offer triggered the opportunistic sale of the property, at a margin similar to the margin expected from development.

#### Kai Lani at Ko Olina (Oahu)



In 2001, A&B partnered with a prominent local homebuilder to develop 116 residential condominiums in the Ko Olina Resort. The project was sold over 14 months, generating \$57 million in revenue for the venture. A&B contributed \$5 million to the venture.

#### KEOLA LA'I (OAHU)



A&B acquired this 2.7-acre urban Honolulu site in a private transaction in 2004. Construction of a 42-story, 352-residential unit, four-commercial unit project was completed and substantially sold in 2008. Sales here generated \$224 million in revenue, with only three units unsold as of year-end 2011.

#### KUNIA SHOPPING CENTER (OAHU)



A&B commenced development of this 60,400 square-foot neighborhood shopping center in Central Oahu in 2002. The Center was completed in 2005 at a cost of \$13 million and as of year-end 2011 was 96% occupied. Please refer to page 64 for additional information on the property.

### LANIKEA (OAHU)



In 2001, a private transaction led to the purchase of a 1.6-acre condominium site in Waikiki. In 2005, A&B completed the construction of a 100-unit condominium project, the first high-rise project developed in Waikiki in over a decade. Sales were completed over a two-month period, generating revenue of \$63 million.

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## REAL ESTATE LEASING



#### **Real Estate Leasing Segment Strategy and Operations**

The Real Estate Leasing segment owns, operates and manages commercial properties. It focuses on acquiring high-quality retail, office and industrial properties in good locations, effectively managing those properties to increase margins through higher occupancies and cost management, and positioning these assets for potential sale when full market value has been achieved.¹ Real Estate Leasing income also includes revenue from a variety of land leases, licenses and other agreements related to real estate in Hawaii. From a strategic perspective, the relatively stable, recurring cash flows generated by the Real Estate Leasing business act to counterbalance the cyclicality inherent in Real Estate Sales segment results, as well as fund or finance development activities.

A&B strives to increase the value of its commercial property portfolio through active management of a comprehensive program designed to increase occupancy, secure high-quality tenants, and reduce costs, thereby maximizing the financial performance of these properties over time. Periodically, when A&B believes it has maximized the value of a select asset, it may market the asset for sale, or sell in response to an unsolicited offer. Upon sale, A&B will seek to redeploy the proceeds on a 1031 tax-deferred basis into a new asset with a higher return potential, with a focus on opportunistically migrating the portfolio to Hawaii over time.

The Company's commercial property portfolio originated in the early 1950s, and prior to 1989, consisted primarily of income properties developed by the Company on its historic landholdings on Maui and Kauai. In 1989, the Company broadened its strategy, reinvesting a portion from the sale of the Wailea Resort (since repurchased) into five commercial properties on the Mainland using Internal Revenue Code Section 1031 tax-deferred exchanges. Income taxes that are deferred utilizing the 1031 exchange process represent an interest-free source of capital that is used by the Company to generate incremental cash flow. Given the low historical cost basis of the Company's lands, the strategy is particularly appealing to A&B. Over the years, the Company has deferred over \$200 million of income taxes on the sale of raw land and improved properties. The tax benefits of the 1031 program also allow the Company to compete effectively for acquisitions, and earn attractive returns.

A&B's current portfolio, which includes 45 income-producing properties comprising 7.9 million square feet of gross leasable area, is well balanced among retail, office and industrial sectors and is geographically dispersed in eight Mainland states and Hawaii.

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<sup>&</sup>lt;sup>1</sup> Any financial impact from such a sale would be reported in Real Estate Sales segment results.

#### PORTFOLIO SEGMENT DESCRIPTION

#### HAWAII IMPROVED PROPERTIES

A&B's Hawaii improved property portfolio consists of 21 retail, office and industrial properties, comprising approximately 1.4 million square feet of leasable space. The majority of the commercial properties are located on Maui and Oahu, with smaller holdings in the area of Port Allen, Kauai, and the Big Island of Hawaii.

#### HAWAII UNIMPROVED PROPERTIES

The Company leases and licenses a relatively small portion of its historic lands on Maui and Kauai to third parties. These leases and licenses cover a wide variety of urban and agricultural lands, ranging from ground leases covering the fee interest in land underlying commercial properties, to farming and pasture leases, to licenses of remnant parcels and easement areas, to sand and aggregate quarry leases whose lease or royalty payments are based on extraction rates. Accordingly, both period-to-period results and rental revenue per land unit may be highly variable.

#### Mainland Improved Properties

On the Mainland, A&B owns a portfolio of 24 retail, office and industrial properties acquired primarily by way of 1031 tax-deferred exchanges. The Company's Mainland portfolio comprises approximately 6.5 million square feet of leasable space.

Summarized information for the Company's portfolio as of and for the year ended December 31, 2011 follows.

	Hawaii	Mainland	Total
GLA (in millions)			
Industrial	0.5	4.5	5.0
Office	0.2	1.3	1.5
Retail	0.7	0.7	1.4
Total	1.4	6.5	7.9
Occupancy			
Industrial	89%	95%	94%
Office	92%	84%	85%
Retail	92%	88%	90%
Total	91%	92%	92%
Cash NOI (in millions) <sup>1</sup>	\$ 26.5 <sup>2</sup>	\$ 34.3	\$ 60.8

See page 52 for a statement on the Company's use of NOI and a reconciliation of Leasing operating profit to Real Estate Leasing Cash NOI

<sup>2</sup> Includes \$3.5 million of NOI from unimproved Hawaii properties

#### **Acquisition and Disposition Strategy**

The Company seeks to acquire income properties in markets with strong growth prospects and to enhance asset values through facility upgrades, re-tenanting, asset repositioning and general market growth. When management believes a property has achieved full value, it will market the property for sale, or occasionally respond to unsolicited offers. The Company believes that Hawaii is poised for growth, and further believes that given A&B's combination of local market knowledge, relationship, and financial strength, it has a sustainable competitive advantage in investing in Hawaii commercial properties. As a result, it will seek to increasingly focus the portfolio's geographic concentration to Hawaii over time.

The Company sells selected properties from its portfolio when it believes the value of an asset has been maximized and the asset's full fair market value can be realized. Given (1) the Company's strategic decision to increasingly focus its portfolio in Hawaii over time; (2) the relatively small number of suitable investment properties available in Hawaii at any given time; and (3) the significant transactional restrictions that accompany the 1031 process, it is likely that the pace of commercial portfolio property sales in the future will be dictated largely by the availability of suitable Hawaii replacement investment opportunities.

Tables 5 to 8 provide detail on the Company's commercial real estate portfolio.

TABLE 5

PROPERTY DETAIL - HAWAII IMPROVED PROPERTIES — MOST RECENT QUARTER
For the Quarter Ended 12/31/11

Property	Number of properties	Island	Gross leasable area at 12/31/11 (sq. ft.)	Leased <sup>1</sup> (percent)	Outstanding debt	net o	11 Cash perating ne (NOI) <sup>2</sup> n 000s)	% cash net operating income to total Hawaii portfolio
Industrial:								
Komohana Industrial Park	1	Oahu	238,300	81.0	\$ -	\$	784	14.7
P&L Building	1	Maui	104,100	97.7	-		267	5.0
Port Allen	3	Kauai	63,800	94.3	-		142	2.7
Waipio Industrial	1	Oahu	158,400	97.3	-		509	9.5
Subtotal – Industrial	6		564,600		\$ -	\$	1,702	31.9
Office:								
Judd Building	1	Oahu	20,200	100.0	\$ -	\$	93	1.7
Kahului Office Building	1	Maui	58,300	92.0	-		302	5.7
Kahului Office Center	1	Maui	32,900	86.0	-		156	2.9
Lono Center	1	Maui	13,400	84.0	-		52	1.0
Maui Clinic Building	1	Maui	16,600	96.0	-		89	1.7
Stangenwald Building	1	Oahu	27,100	87.7	-		63	1.2
Subtotal – Office	6		168,500		\$ -	\$	755	14.2
Retail:								
Gateway at Mililani Mauka <sup>3</sup>	1	Oahu	5,900	100.0	\$ -	\$	2	0.0
Kahului Shopping Center	1	Maui	43,200	69.3	-		59	1.1
Kaneohe Bay Shopping Center	1	Oahu	123,900	95.0	-		405	7.6
Kunia Shopping Center	1	Oahu	60,400	96.0	-		437	8.2
Lahaina Square	1	Maui	50,200	62.0	-		88	1.7
Lanihau Marketplace	1	Hawaii	88,300	99.0	-		527	9.9
Maui Mall	1	Maui	185,700	95.0	-		669	12.6
Port Allen Marina Center	1	Kauai	23,600	77.0	-		102	1.9
Waipio Shopping Center	1	Oahu	113,800	97.0	-		582	10.9
Subtotal – Retail	9		695,000		\$ -	\$	2,871	53.9
Total Hawaii	21		1,428,100		\$ -	\$	5,328	100.0

Represents the average percentage of space leased during the period referenced or A&B's ownership period, whichever is shorter. Space is considered leased when a tenancy agreement has been fully executed or the space is revenue producing.

Note: For portfolio asset class and geographic occupancy see Table 9.

See page 52 for a statement regarding the Company's use of Cash NOI and a reconciliation of Leasing operating profit to Cash NOI for the total portfolio.

Property acquired at the end of 2011.

PROPERTY DETAIL - HAWAII IMPROVED PROPERTIES — MOST RECENT FISCAL YEAR For the Year Ended 12/31/11

Property	Number of properties	Island	Gross leasable area at 12/31/11 (sq. ft.)	Leased <sup>1</sup> 2011 (percent)	Outstanding debt	Annual Casl net operating income (NOI (\$ in 000s)	income to
Industrial:							
Komohana Industrial Park	1	Oahu	238,300	76.9	\$ -	\$ 2,8	83 13.0
P&L Building	1	Maui	104,100	95.5	-	1,0	32 4.6
Port Allen	3	Kauai	63,800	94.3	-	5	08 2.3
Waipio Industrial	1	Oahu	158,400	97.9	-	2,1	54 9.7
Subtotal – Industrial	6		564,600		\$ -	\$ 6,5	77 29.6
Office:							
Judd Building	1	Oahu	20,200	100.0	\$ -	\$ 3	72 1.7
O .		Maui		91.7	<b>.</b>	1,1	
Kahului Office Building Kahului Office Center	1	Maui	58,300 32,900	91.7 85.0	-		48 2.9
Lono Center	1	Maui	13,400	84.0	-		64 0.7
	1				-		
Maui Clinic Building	1	Maui	16,600	97.7	-	Ū	70 1.7
Stangenwald Building	1	Oahu	27,100	94.1	-		51 1.6
Subtotal - Office	6		168,500		<del>\$</del> -	\$ 3,0	20 13.6
Retail:							
Gateway at Mililani Mauka <sup>3</sup>	1	Oahu	5,900	100.0	\$ -	\$	2 0.0
Kahului Shopping Center	1	Maui	43,200	79.5	-	2	31 1.0
Kaneohe Bay Shopping Center	1	Oahu	123,900	97.3	-	1,8	53 8.4
Kunia Shopping Center	1	Oahu	60,400	90.2	-	1,8	42 8.3
Lahaina Square	1	Maui	50,200	66.5	-	4	46 2.0
Lanihau Marketplace	1	Hawaii	88,300	99.0	-	2,2	24 10.0
Maui Mall	1	Maui	185,700	93.9	-	2,7	36 12.3
Port Allen Marina Center	1	Kauai	23,600	77.0	-	4	21 1.9
Waipio Shopping Center	1	Oahu	113,800	97.8	-	2,8	63 12.9
Subtotal – Retail	9		695,000		\$ -	\$ 12,6	18 56.8
Total Hawaii	21		1,428,100		\$ -	\$ 22,2	15 100.0

Represents the average percentage of space leased during the period referenced or A&B's ownership period, whichever is shorter. Space is considered leased when a tenancy agreement has been fully executed or the space is revenue producing.

TABLE 6

Note: For portfolio asset class and geographic occupancy see Table 10.

See page 52 for a statement regarding the Company's use of Cash NOI and a reconciliation of Leasing operating profit to Cash NOI for the total portfolio.

Property acquired at the end of 2011.

PROPERTY DETAIL - MAINLAND IMPROVED PROPERTIES — MOST RECENT QUARTER For the Quarter Ended 12/31/11

TABLE 7

Property	Number of properties	Location	Gross leasable area at 12/31/11 (sq. ft.)	Leased <sup>1</sup> (percent)	tstanding debt in 000s)	net o	011 cash operating me (NOI) <sup>2</sup> in 000s)	% cash net operating income to total Mainland portfolio
Industrial:								
Activity Distribution Center	1	San Diego, CA	252,300	100.0	\$ -	\$	531	5.9
Centennial Plaza	1	Salt Lake City, UT	244,000	87.0	-		219	2.4
Heritage Business Park	1	Dallas, TX	1,316,400	100.0	-		1,405	15.6
Midstate Hayes	1	Visalia, CA	789,100	85.0	11,517		598	6.7
Northpoint Portfolio	1	Fullerton, CA	119,400	100.0	-		235	2.6
Republic Distribution Center	1	Pasadena, TX	312,500	100.0	-		85	0.9
Savannah Logistics Park	1	Savannah, GA	1,035,700	100.0	-		977	10.8
Sparks Business Center	1	Sparks, NV	396,100	89.7	-		461	5.1
Subtotal – Industrial	8	-	4,465,500	•	\$ 11,517	\$	4,511	50.0
Office:								
Concorde Commerce Center	1	Phoenix, AZ	140,700	82.0	\$ -	\$	271	3.0
Deer Valley Financial Center	1	Phoenix, AZ	126,600	70.0	10,316		154	1.7
Firestone Blvd Building	1	La Mirada, CA	28,100	100.0	-		121	1.3
Gateway Oaks	1	Sacramento, CA	58,700	86.0	-		115	1.3
Issaquah Office Center	1	Issaguah, WA	146,900	100.0	-		523	5.8
Ninigret Office Park	1	Salt Lake City, UT	185,500	100.0			592	6.6
1800 and 1820 Preston Park		Plano, TX	198,800	87.0	-		446	4.9
2868 Prospect Park		Sacramento, CA	162,900	63.0			120	1.3
San Pedro Plaza	1	San Antonio, TX	171,900	80.0	-		313	3.5
Union Bank		Everett, WA	84,000	100.0			335	3.7
Subtotal - Office	10	,	1,304,100		\$ 10,316	\$	2,990	33.1
Retail:								
Broadlands Marketplace	1	Broomfield, CO	103,900	90.7	\$ -	\$	181	2.0
Little Cottonwood Center	1	Sandy, UT	141,600	94.0	6,496		257	2.9
Meadows on the Parkway	1	Boulder, CO	216,400	79.0	-		658	7.3
Rancho Temecula Town Center	1	Temecula, CA	165,500	91.3	-		208	2.3
Royal MacArthur Center	1	Dallas, TX	44,100	79.0	-		181	2.0
Wilshire Shopping Center	1	Greeley, CO	46,500	57.0	-		38	0.4
Subtotal – Retail	6		718,000		\$ 6,496	\$	1,523	16.9
Total Mainland	24		6,487,600		\$ 28,329	\$	9,024	100.0

Represents the average percentage of space leased during the period referenced or A&B's ownership period, whichever is shorter. Space is considered leased when a tenancy agreement has been fully executed or the space is revenue producing.

Note: For portfolio asset class and geographic occupancy see Table 9.

See page 52 for a statement regarding the Company's use of Cash NOI and a reconciliation of Leasing operating profit to Cash NOI for the total portfolio.

TABLE 8

PROPERTY DETAIL - MAINLAND IMPROVED PROPERTIES — MOST RECENT FISCAL YEAR
For the Year Ended 12/31/11

Property	Number of properties	Location	Gross leasable area at 12/31/11 (sq. ft.)	Leased <sup>1</sup> (percent)	Outstandir debt (\$ in 000s	Ĭ	net c	ual cash operating ne (NOI) <sup>2</sup> n 000s)	% cash net operating income to total Mainland portfolio
Industrial:									
Activity Distribution Center	1	San Diego, CA	252,300	92.2	\$	-	\$	1,963	5.8
Centennial Plaza	1	Salt Lake City, UT	244,000	89.3		-		909	2.7
Heritage Business Park	1	Dallas, TX	1,316,400	97.7		-		4,733	14.1
Midstate 99 Distribution Center	1	Visalia, CA	789,100	92.2	11,5	17		2,530	7.5
Northpoint Industrial	1	Fullerton, CA	119,400	100.0		-		823	2.5
Republic Distribution Center	1	Pasadena, TX	312,500	100.0		-		(123)	(0.4)
Savannah Logistics Park	1	Savannah, GA	1,035,700	100.0		-		3,483	10.4
Sparks Business Center	1	Sparks, NV	396,100	79.8		-		1,482	4.4
Subtotal – Industrial	8		4,465,500	•	\$ 11,5	17	\$	15,800	47.0
Office:									
Concorde Commerce Center	1	Phoenix, AZ	140,700	81.8	\$	-	\$	1,360	4.0
Deer Valley Financial Center	1	Phoenix, AZ	126,600	67.7	10,3	16		328	1.0
Firestone Boulevard Building	1	La Mirada, CA	28,100	100.0		-		480	1.4
Gateway Oaks	1	Sacramento, CA	58,700	86.0		-		677	2.0
Issaquah Office Center <sup>3</sup>	1	Issaguah, WA	146,900	100.0		-		626	1.8
Ninigret Office Park	1	Salt Lake City, UT	185,500	99.4		-		1,893	5.6
1800 and 1820 Preston Park		Plano, TX	198,800	83.2		-		1,401	4.2
2868 Prospect Park	1	Sacramento, CA	162,900	77.0		-		1,064	3.2
San Pedro Plaza	1	San Antonio, TX	171,900	76.8		-		875	2.6
Union Bank <sup>3</sup>	1	Everett, WA	84,000	100.0		_		727	2.2
Subtotal - Office	10		1,304,100		\$ 10,3	16	\$	9,431	28.0
Retail:									
Broadlands Marketplace	1	Broomfield, CO	103,900	90.2	\$	-	\$	714	2.1
Little Cottonwood Center	1	Sandy, UT	141,600	95.4	6,4	96		1,405	4.2
Meadows on the Parkway	1	Boulder, CO	216,400	79.3		-		2,661	7.9
Rancho Temecula Town Center	1	Temecula, CA	165,500	95.4		-		2,721	8.1
Royal MacArthur Center	1	Dallas, TX	44,100	80.8		-		675	2.0
Wilshire Shopping Center	1	Greeley, CO	46,500	65.7		-		223	0.7
Subtotal – Retail	6		718,000		\$ 6,4	96	\$	8,399	25.0
Total Mainland	24		6,487,600		\$ 28,3	29	\$	33,630	100.0

Represents the average percentage of space leased during the period referenced or A&B's ownership period, whichever is shorter. Space is considered leased when a tenancy agreement has been fully executed or the space is revenue producing.

Note: For portfolio asset class and geographic occupancy see Table 10.

See page 52 for a statement regarding the Company's use of Cash NOI and a reconciliation of Leasing operating profit to Cash NOI for the total portfolio.

<sup>&</sup>lt;sup>3</sup> Properties acquired in 2011.

TABLE 9

COMPARABLE PERCENT OCCUPANCY DATA BY GEOGRAPHIC REGION AND ASSET CLASS — MOST RECENT QUARTER

		4Q 2	011			4Q 2	010		F	Percentage p	oint change	
Location	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	90.2	90.9	91.3	90.8	86.9	92.5	93.7	90.7	3.3	(1.6)	(2.4)	0.1
Mainland improved	95.7	85.3	85.1	92.4	86.5	82.5	90.2	86.3	9.2	2.8	(5.1)	6.1
Total	95.1	85.9	88.1	92.1	86.6	83.9	91.8	87.1	8.5	2.0	(3.7)	5.0

TABLE 10

COMPARABLE PERCENT OCCUPANCY DATA BY GEOGRAPHIC REGION AND ASSET CLASS — MOST RECENT FISCAL YEAR

		20	11			20	10		F	Percentage p	oint change	
Location	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	88.9	91.7	92.1	90.7	89.2	90.9	94.4	91.9	(0.3)	0.8	(2.3)	(1.2)
Mainland improved	95.1	84.1	87.6	92.2	85.1	84.2	88.4	85.3	10.0	(0.1)	(8.0)	6.9
Total	94.4	85.0	89.7	91.9	85.5	85.1	91.4	86.4	8.9	(0.1)	(1.7)	5.5

TABLE 11

WEIGHTED AVERAGE GROSS LEASABLE AREA BY GEOGRAPHIC REGION AND ASSET CLASS — MOST RECENT QUARTER

		<b>4Q 2011</b> (i	in sq. ft.)			<b>4Q 2010</b> (i	n sq. ft.)			Percentag	e Change	
Location	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	564,600	168,500	691,100	1,424,200	626,100	167,200	687,400	1,480,700	(9.8)	0.8	0.5	(3.8)
Mainland improved	4,466,800	1,303,900	718,300	6,489,000	4,466,800	1,072,900	802,200	6,341,900	-	21.5	(10.5)	2.3
Total	5,031,400	1,472,400	1,409,400	7,913,200	5,092,900	1,240,100	1,489,600	7,822,600	(1.2)	18.7	(5.4)	1.2

TABLE 12

WEIGHTED AVERAGE GROSS LEASABLE AREA BY GEOGRAPHIC REGION AND ASSET CLASS — MOST RECENT FISCAL YEAR

		2011 (in	sq. ft.)			2010 (in	sq. ft.)			Percentag	e Change	
Location	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	605,600	168,500	691,300	1,465,400	507,000	167,200	641,500	1,315,700	19.4	0.8	7.8	11.4
Mainland improved	4,466,800	1,170,900	776,200	6,413,900	5,216,700	1,072,900	613,300	6,902,900	(14.4)	9.1	26.6	(7.1)
Total	5,072,400	1,339,400	1,467,500	7,879,300	5,723,700	1,240,100	1,254,800	8,218,600	(11.4)	8.0	17.0	(4.1)

TABLE 13
OCCUPANCY ANALYSIS TREND — LAST FIVE QUARTERS

		4Q2011			3Q2011			2Q2011			1Q2011			4Q2010	
	Number of		Percentage	Number of		Percentage	Number of			Number of		Percentage	Number of		Percentage
	properties	Sq. ft.	leased	properties	Sq. ft.	leased	properties	Sq. ft.	leased	properties	Sq. ft.	leased	properties	Sq. ft.	leased
Industrial	14	5,031,400	95.1	14	5,072,500	94.4	15	5,093,000	95.2	15	5,093,000	92.8	15	5,092,900	86.6
Office	16	1,472,400	85.9	16	1,374,400	85.1	15	1,269,500	84.6	14	1,241,400	84.3	14	1,240,100	83.9
Retail	15	1,409,400	88.1	14	1,407,300	89.1	14	1,500,100	90.5	15	1,553,300	90.8	16	1,489,600	91.8
Total	45	7,913,200	92.1	44	7,854,200	91.8	44	7,862,600	92.6	44	7,887,700	91.1	45	7,822,600	87.1

TABLE 14

REAL ESTATE LEASING CASH NET OPERATING INCOME (NOI) — MOST RECENT QUARTER (in millions)

			4Q 2	201 <sup>,</sup>	1				4Q 2	201	0			Percentag	e Change	
Location	Indu	strial	Office		Retail	Total	I	ndustrial	Office		Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	\$	1.7	\$ 0.8	\$	2.9	\$ 5.4	\$	1.8	\$ 0.7	\$	2.6	\$ 5.1	(5.6)	14.3	11.5	5.9
Hawaii unimproved		-	-		-	0.8		-	-		-	0.9	-	-	-	(11.1)
Total Hawaii	\$	1.7	\$ 0.8	\$	2.9	\$ 6.2	\$	1.8	\$ 0.7	\$	2.6	\$ 6.0	(5.6)	14.3	11.5	3.3
Mainland improved		4.5	3.0		1.5	9.0		4.1	1.5		2.0	7.6	9.8	100.0	(25.0)	18.4
Total	\$	6.2	\$ 3.8	\$	4.4	\$ 15.2	\$	5.9	\$ 2.2	\$	4.6	\$ 13.6	5.1	72.7	(4.3)	11.8

TABLE 15

REAL ESTATE LEASING CASH NET OPERATING INCOME (NOI) — MOST RECENT FISCAL YEAR (in millions)

			20	11					20	10				Percentage	e Change	
Location	Indu	ıstrial	Office		Retail	Total	lr	ndustrial	Office		Retail	Total	Industrial	Office	Retail	Total
Hawaii improved	\$	7.2	\$ 3.1	\$	12.7	\$ 23.0	\$	5.8	\$ 3.5	\$	11.1	\$ 20.4	24.1	(11.4)	14.4	12.7
Hawaii unimproved		-	-		-	3.5		-	-		-	3.9	-	-	-	(10.3)
Total Hawaii	\$	7.2	\$ 3.1	\$	12.7	\$ 26.5	\$	5.8	\$ 3.5	\$	11.1	\$ 24.3	24.1	(11.4)	14.4	9.1
Mainland improved		15.8	9.4		9.1	34.3		18.7	6.6		6.1	31.4	(15.5)	42.4	49.2	9.2
Total	\$	23.0	\$ 12.5	\$	21.8	\$ 60.8	\$	24.5	\$ 10.1	\$	17.2	\$ 55.7	(6.1)	23.8	26.7	9.2

Note: See page 52 for a statement on the Company's use of NOI and a reconciliation of Leasing operating profit to Real Estate Leasing Cash NOI and Real Estate Leasing Same Store NOI.

TABLE 16

REAL ESTATE LEASING SAME STORE CASH NOI<sup>1</sup> — MOST RECENT QUARTER (in millions)

	4Q 2011					4Q 2010							Percentage Change					
Location	Offi	се	Indus	strial	F	Retail	Total	(	Office	Ind	ustrial		Retail	Total	Office	Industrial	Retail	Total
Hawaii improved	\$	8.0	\$	1.7	\$	2.8	\$ 5.3	\$	8.0	\$	1.6	\$	2.3	\$ 4.7	-	6.2	21.7	12.8
Hawaii unimproved		-		-		-	8.0		-		-		-	0.9	-	-	-	(9.7)
Total Hawaii	\$	0.8	\$	1.7	\$	2.8	\$ 6.1	\$	8.0	\$	1.6	\$	2.3	\$ 5.6	-	6.2	21.7	9.2
Mainland improved		2.1		4.5		1.1	7.7		1.5		4.0		1.0	6.5	40.0	12.5	10.0	18.5
Total	\$	2.9	\$	6.2	\$	3.9	\$ 13.8	\$	2.3	\$	5.6	\$	3.3	\$ 12.1	26.1	10.7	18.2	14.2

TABLE 17

REAL ESTATE LEASING SAME STORE CASH NOI<sup>1</sup> – MOST RECENT FISCAL YEAR (in millions)

	2011					2010							Percentage Change					
Location	Of	fice	Ind	ustrial	Retail		Total	C	Office	Ind	lustrial		Retail	Total	Office	Industrial	Retail	Total
Hawaii improved	\$	3.0	\$	3.7	\$ 9.9	\$	16.6	\$	3.3	\$	3.6	\$	8.7	\$ 15.6	(9.1)	2.8	13.8	6.4
Hawaii unimproved		-		-	-		3.6		-		-		-	3.8	-	-	-	(5.3)
Total Hawaii	\$	3.0	\$	3.7	\$ 9.9	\$	20.2	\$	3.3	\$	3.6	\$	8.7	\$ 19.4	(9.1)	2.8	13.8	4.1
Mainland improved		8.1		15.8	1.6		25.5		6.6		15.6		1.7	\$ 23.9	22.7	1.3	(5.9)	6.7
Total	\$	11.1	\$	19.5	\$ 11.5	\$	45.7	\$	9.9	\$	19.2	\$	10.4	\$ 43.3	12.1	1.6	10.6	5.5

Note: See page 52 for a statement on the Company's use of NOI and a reconciliation of Leasing operating profit to Real Estate Leasing Cash NOI and Real Estate Leasing Same Store NOI.

Same Store Cash NOI relates to properties that were operated throughout the duration of both periods under comparison.

Cash net operating income (NOI) is a non-GAAP measure derived from real estate revenues (determined in accordance with GAAP, less straight-line rental adjustments) minus property operating expenses (determined in accordance with GAAP). Cash NOI does not have any standardized meaning prescribed by GAAP, and therefore, may differ from definitions of cash NOI used by other companies. Cash NOI should not be considered as an alternative to net income (determined in accordance with GAAP) as an indicator of the Company's financial performance, or as an alternative to cash flow from operating activities as a measure of the Company's liquidity. Cash NOI is commonly used as a measure of operating performance because it is an indicator of the return on property investment, and provides a method of comparing property performance over time. Cash NOI excludes general and administrative expenses, straight-line rental adjustments, bad debt expense, interest income, interest expense, depreciation and amortization, and gains on sales of interests in real estate. The Company believes that the Real Estate Leasing segment's operating profit after discontinued operations is the most directly comparable GAAP measurement to cash NOI. A required reconciliation of Real Estate Leasing operating profit to Real Estate Leasing segment same store cash NOI is as follows:

TABLE 18

RECONCILIATION OF REAL ESTATE LEASING OPERATING PROFIT TO CASH NOI AND SAME STORE CASH NOI (Non-GAAP) (in millions)

	<b>4</b> Q	2011	4Q 2010	ear ended cember 31, 2011	ear ended cember 31, 2010
Real Estate Leasing segment operating profit before discontinued operations	\$	9.1	\$ 8.4	\$ 39.3	\$ 35.3
Less amounts reported in discontinued operations		-	(0.2)	(1.3)	(5.9)
Real Estate Leasing segment operating profit after subtracting discontinued operations	\$	9.1	\$ 8.2	\$ 38.0	\$ 29.4
Adjustments:					
Depreciation and amortization	\$	5.5	\$ 5.7	\$ 21.7	\$ 21.1
FASB 13 straight-line lease adjustments		(0.5)	(1.2)	(3.8)	(4.1)
General and administrative expense		0.9	0.7	2.8	2.9
Discontinued operations		-	0.2	1.3	5.9
Bad debt expense		0.2	0.0	0.8	0.5
Real Estate Leasing total cash NOI	\$	15.2	\$ 13.6	\$ 60.8	\$ 55.7
Acquisitions/ disposition adjustments/ other		(1.4)	(1.5)	(15.1)	(12.4)
Real Estate Leasing segment same store cash NOI <sup>1</sup>	\$	13.8	\$ 12.1	\$ 45.7	\$ 43.3

<sup>1</sup> Cash NOI related to properties that were operated throughout the duration of both periods under comparison.

TABLE 19

### 2011 IMPROVED PROPERTY PORTFOLIO ACQUISITIONS/DISPOSITIONS

Property acquired in 2011	Acquisition date (month/year)	Acquisition price (\$ in millions)	Gross leasable area (sq. ft.)	Leased percentage at acquisition
Union Bank	6/11	10.9	84,000	100.0
Issaquah Office Center	9/11	19.9	146,900	100.0
Gateway at Mililani Mauka	12/11	8.21	5,900	100.0
Total	•	39.0	236,800	

	Disposition date	Disposition price	Gross leasable area	Leased percentage
Property disposed in 2011	(month/year)	(\$ in millions)	(sq. ft.)	at disposition
Apex Building	1/11	9.0	28,100	91.0
Arbor Park Shopping Center	6/11	22.5	139,500	94.0
Wakea Business Center	9/11	8.5	61,500	98.0
Total		40.0	229,100	

### 2010 IMPROVED PROPERTY PORTFOLIO ACQUISITIONS/DISPOSITIONS

	Acquisition date	Acquisition price	Gross leasable area	
Property acquired in 2010	(month/year)	(\$ in millions)	(sq. ft.)	at acquisition
Meadows on the Parkway	1/10	30.8	216,400	83.0
Lanihau Marketplace	4/10	22.5	88,300	98.0
Komohana Industrial Park	7/10	37.7	238,300	74.0
Little Cottonwood Center	10/10	20.8	141,600	96.0
Rancho Temecula Town Center	11/10	48.9	165,500	97.0
Lahaina Square	11/10	4.9	50,200	70.0
Total		165.6	900,300	

Property disposed of in 2010	Disposition date (month/year)	Disposition price (\$ in millions)	Gross leasable area (sq. ft.)	Leased percentage at disposition
Mililani Shopping Center	1/10	50.3	180,300	99.0
Kele Center	2/10	4.9	14,800	91.0
Valley Freeway Corporate Park	5/10	15.5	228,200	96.0
Ontario Distribution Center	10/10	43.0	898,400	100.0
Total		113.7	1,321,700	

<sup>\$8.2</sup>M acquisition price includes an existing 5,900 square-foot building and a 4.3-acre development parcel

#### Lease Renewal Analysis

The weighted average lease terms of our Hawaii and Mainland portfolios are 92 and 84 months, respectively, for a total portfolio lease term of 88 months. The weighted average remaining lease terms for the Hawaii and Mainland portfolios are 45 and 36 months, respectively, for a total portfolio remaining lease term of 40 months. The following Table 20 details portfolio lease expirations by year.

TABLE 20
LEASE EXPIRATIONS

December 31, 2011

Expiration year	Sq. ft. of expiring leases	Percentage of total leased GLA <sup>1</sup>	Annual gross rent expiring <sup>2</sup> (\$ in millions)	Percentage of total annual gross rent <sup>2</sup>	Percentage renewed or re-leased	Percentage change in annual gross rent on renewed leases
2010	835,815				72.0	(11.7)
2011	791,686				70.0	(3.0)
2012	577,581	8.0	\$ 8.2	11.1		
2013	2,119,098 <sup>3</sup>	29.3	16.4	22.2		
2014	525,533	7.2	6.9	9.3		
2015	1,140,483	15.7	11.4	15.4		
2016	1,075,492	14.9	11.3	15.3		
2017	570,821	7.9	6.1	8.3		
2018	114,829	1.6	1.2	1.6		
2019	59,325	0.8	1.3	1.7		
2020	187,923	2.6	2.8	3.8		
2021	143,151	2.0	1.1	1.5		
2022	84,122	1.2	1.5	2.0		
Thereafter	637,089	8.8	5.8	7.8		
	7,235,447	100.0	\$ 74.0	99.9		

.

Gross Leasable Area

Annual gross rent means the annualized base rent amounts of expiring leases and includes improved properties only.

Includes 1,035,676 square feet related to the Savannah Logistics Park, which is 100% leased to Matson Logistics, Inc. See page 73 for a detailed property description.

#### **Portfolio Concentrations**

TABLE 21

### TENANT CONCENTRATION AS OF 12/31/11

Largest Tenants (In-Service Properties) Based Upon Annual Gross Revenue

Tenant	Primary industry	Lease expiration year	Annual gross revenue <sup>1</sup>	Percentage of annual gross revenue	GLA <sup>2</sup> (sq. ft.)	Percentage of total GLA <sup>2</sup>
Matson Global Distribution Services, Inc.1	Logistics	2013	\$ 3,572,198	4.0	1,035,676	13.1
Cigna Healthcare	Healthcare	2013	1,943,976	2.2	87,370	1.1
GP/RM Prestress, LLC	Construction Equipment & Materials Supplier	2014	1,443,732	1.6	1,002,595	12.7
Teleperformance USA	Call Center/Communications	2015	1,311,504	1.5	92,036	1.2
Office Max, Inc.	Retail	2012	1,236,577	1.4	75,824	1.0
Henry Schein, Inc.	Dental Supplier	2013	1,173,252	1.3	241,909	3.1
Safeway Store	Retail	2014, 2027	1,015,248	1.1	152,128	1.9
International Paper	Paper Packaging/Distribution	2013	1,011,362	1.1	252,040	3.2
Siemens Corporation	Electronics & Electrical Engineering	2013, 2016	994,866	1.1	174,959	2.2
Rackspace DAL 1 DC Management	Technology	2015	926,688	1.0	144,423	1.8
Total			\$ 14,629,403	16.3	3,258,960	41.3

GAAP revenue less straight line rent adjustments for the indicated period.

<sup>&</sup>lt;sup>2</sup> Gross Leasable Area

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Waipio Shopping Center

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	Kahului Shopping Center	63
	Kaneohe Bay Shopping Center	64
	Kunia Shopping Center	64
	Lahaina Square	65
	Lanihau Marketplace	65
	Maui Mall	66
	Port Allen Marina Center	66

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#### KOMOHANA INDUSTRIAL PARK



(\$ IN THOUSANDS)	2011	2010*	2009
Gross Revenue	3,726	1,730	n/a
Cash NOI	2,883	1,363	n/a
Capital Improvements	167	-	n/a
Average Occupancy (%)	77	74	n/a

TYPE Industrial

LOCATION Oahu

ACQUISITION DATE
July 20, 2010

ACQUISITION PRICE \$37.7 million

DATE CONSTRUCTED 1990

OCCUPANCY AT 12/31/11 81%

GLA (IN SQ.FT.)

238,300

Plus 29.4 acres leased to third-parties

**TOP TENANTS**GP/RM Prestress LLC
Simmons Manufacturing

S&K Sales Co.

\* Partial year



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,292	1,276	1,450
Cash NOI	1,032	1,029	1,138
Capital Improvements	23	3	-
Average Occupancy (%)	96	89	98

### P&L Building

#### TYPE Industrial

#### LOCATION Maui

**DEVELOPMENT DATE** 1970

OCCUPANCY AT 12/31/11 96%

**GLA (IN SQ.FT.)** 104,100

#### TOP TENANTS

A-American Self Storage Alii Glass & Metal Honsador Lumber Corporation Mary Charles & Associates Maui Laminates

#### PORT ALLEN



(\$ IN INCUSANDS)	2011	2010	2009
Gross Revenue	684	683	688
Cash NOI	508	527	518
Capital Improvements	57	17	22
Average Occupancy (%)	94	90	98

#### TYPE

Industrial

#### LOCATION

Kauai

#### **DEVELOPMENT DATE**

1983 through 1993

#### OCCUPANCY AT 12/31/11

95%

#### GLA (IN SQ.FT.)

63,800

#### TOP TENANTS

Aloha Professional Auto Body Kauai Island Brewing Company Lappert's Inc. Nite Owl Paradise Sports Wear

#### WAIPIO INDUSTRIAL



(\$ IN THOUSANDS)	2011	2010	2009*
Gross Revenue	2,849	2,742	2,149
Cash NOI	2,154	2,078	1,654
Capital Improvements	33	82	-
Average Occupancy (%)	98	97	92

TYPE Industrial

### LOCATION

Oahu

#### ACQUISITION DATE

March 4, 2009

#### **ACQUISITION PRICE**

\$28.3 million

#### DATE CONSTRUCTED

1988-1989

#### OCCUPANCY AT 12/31/11

98%

#### GLA (IN SQ.FT.)

158,400

#### TOP TENANTS

Arcadia Industries for the Blind Oahu Painting & Decorating OfficeMax **USC** International

<sup>\*</sup> Partial year

#### JUDD BUILDING



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	691	674	669
Cash NOI	372	372	379
Capital Improvements	-	-	-
Average Occupancy (%)	100	100	100

TYPE Office

LOCATION Oahu

Acquisition Date
June 26, 2000

ACQUISITION PRICE \$3.1 million

**DATE CONSTRUCTED** 1898, renovated 1979

OCCUPANCY AT 12/31/11

100%

GLA (IN SQ.FT.) 20,200

#### TOP TENANTS

Davis, Levin, Livingston, Grande Attorneys RIM Architects

#### KAHULUI OFFICE BUILDING



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	2,163	2,006	2,200
Cash NOI	1,115	1,100	1,300
Capital Improvements	502	9	97
Average Occupancy (%)	92	85	85

TYPE Office

LOCATION Maui

**DEVELOPMENT DATE** 1974, renovated 1996

OCCUPANCY AT 12/31/11 92%

**GLA (IN SQ.FT.)** 58,300

#### TOP TENANTS

Bistro Casanova
Central Pacific Bank
Hawaii Medical Service
Association
Mancini, Welch & Geiger
Law Firm
Morgan Stanley Smith Barney
West Maui Land Co.

#### KAHULUI OFFICE CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,007	1,148	1,241
Cash NOI	648	818	877
Capital Improvements	79	11	23
Average Occupancy (%)	85	91	97

#### TYPE

Office

#### LOCATION

Maui

#### DEVELOPMENT DATE

1991

## OCCUPANCY AT 12/31/11

86%

#### GLA (IN SQ.FT.)

32,900

#### TOP TENANTS

Blockbuster Video Finance Factors Hawaiiana Management

#### LONO CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	438	477	553
Cash NOI	164	196	274
Capital Improvements	7	(8)	65
Average Occupancy (%)	84	83	92

#### TYPE Office

#### LOCATION

Maui

#### ACQUISITION DATE

January 9, 1991

#### **ACQUISITION PRICE**

\$1.4 million

#### DATE CONSTRUCTED

1973

## OCCUPANCY AT 12/31/11

84%

#### GLA (IN SQ.FT.)

13,400

#### LUNU CENTER

#### TOP TENANTS

Dr. James Hattaway D.C. Hawaii Dental Group U.S. Coast Guard

#### MAUI CLINIC BUILDING



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	690	721	680
Cash NOI	370	397	301
Capital Improvements	36	450	-
Average Occupancy (%)	98	92	86

TYPE Office

LOCATION Maui

Acquisition Date
December 1, 2008 (already owned, but ground leased to topant A&B took over at lease.

tenant, A&B took over at lease expiration on 12/1/08)

**DATE CONSTRUCTED** 1958, renovated 2010

OCCUPANCY AT 12/31/11

96%

**GLA (IN SQ.FT.)** 16,600

#### TOP TENANTS

Maui Clinic Pharmacy Maui Diagnostic Imaging Physical Therapy and Wellness Center

#### STANGENWALD BUILDING



94

99

87

Average Occupancy (%)

TYPE Office

LOCATION Oahu

ACQUISITION DATE
December 10, 1996

ACQUISITION PRICE \$2.8 million

DATE CONSTRUCTED 1901, renovated 1980

1701, Tellovated 1700

OCCUPANCY AT 12/31/11 87%

**GLA (IN SQ.FT.)** 27,100

#### TOP TENANTS

Burke McPheeters Bordner and Estes Mason Architects Mortgage Specialists The American Institute of Architects

### GATEWAY AT MILILANI MAUKA



(\$ IN THOUSANDS)	2011*	2010	2009
Gross Revenue	nm	n/a	n/a
Cash NOI	nm	n/a	n/a
Capital Improvements	nm	n/a	n/a
Average Occupancy (%)	nm	n/a	n/a

<sup>\*</sup> Acquired at year end



Retail

LOCATION

Oahu

ACQUISITION DATE

December 29, 2011

**ACQUISITION PRICE** 

\$8.2 million

DATE CONSTRUCTED

2008, renovated 2011

OCCUPANCY AT 12/31/11

100%

GLA (IN SQ.FT.)

5,900 – current 28,400 – projected<sup>1</sup> <sup>1</sup>Acquisition price includes a 4.3-acre development parcel. See development project information on page 22.

#### KAHULUI SHOPPING CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	679	433	481
Cash NOI	231	29	53
Capital Improvements	10	385	9
Average Occupancy (%)	80	91	91

TYPE Retail

LOCATION

Maui

DEVELOPMENT DATE

1951

OCCUPANCY AT 12/31/11

66%

GLA (IN SQ.FT.)

43,200

TOP TENANTS

Ah Fook's Market Asian Cuisine Ichiban Restaurant

#### KANEOHE BAY SHOPPING CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	4,465	4,269	3,879
Cash NOI	1,853	1,472	1,942
Capital Improvements	88	12	44
Average Occupancy (%)	97	99	100

TYPE Retail

LOCATION Oahu

Acquisition Date
June 8, 2001

ACQUISITION PRICE \$13.3 million (leasehold)

**DATE CONSTRUCTED** 1971, renovated 2008

OCCUPANCY AT 12/31/11 95%

**GLA (IN SQ.FT.)** 123,900

#### TOP TENANTS

Central Pacific Bank First Hawaiian Bank Longs Drug Store Safeway

#### KUNIA SHOPPING CENTER



Character   IT			
(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	2,849	2,791	3,075
Cash NOI	1,842	1,821	2,098
Capital Improvements	36	-	-
Average Occupancy (%)	90	90	96

TYPE Retail

LOCATION Oahu

**DEVELOPMENT DATE** 2004<sup>1</sup>

OCCUPANCY AT 12/31/11 96%

**GLA (IN SQ.FT.)** 60,400

<sup>1</sup>A&B was the original developer of the shopping center. See page 36 for more information.

#### UNIA SHOPPING CENTE

# **TOP TENANTS**Bank of Hawaii Cole Academy

Denny's Jack In The Box Jamba Juice

Starbucks

#### LAHAINA SQUARE



(\$ IN THOUSANDS)	2011	2010*	2009
Gross Revenue	900	147	n/a
Cash NOI	446	86	n/a
Capital Improvements	159	-	n/a
Average Occupancy (%)	67	70	n/a

<sup>\*</sup> Partial year

#### TYPE Retail

#### LOCATION Maui

#### ACQUISITION DATE November 5, 2010

#### ACQUISITION PRICE \$4.9 million

#### DATE CONSTRUCTED 1973

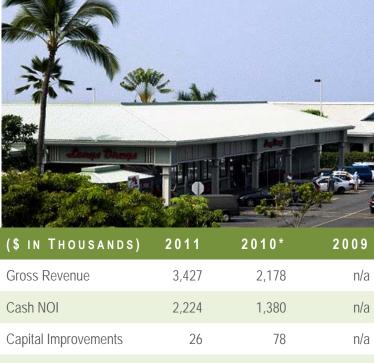
#### OCCUPANCY AT 12/31/11 64%

GLA (IN SQ.FT.) 50,200

TOP TENANTS Ace Hardware Maui Tacos

#### LANIHAU MARKETPLACE

TOP TENANTS



n/a n/a Average Occupancy (%) 99 98 n/a \* Partial year

TYPE Retail

#### LOCATION Hawaii

ACQUISITION DATE April 9, 2010

#### **ACQUISITION PRICE** \$22.5 million

DATE CONSTRUCTED

#### OCCUPANCY AT 12/31/11 99%

GLA (IN SQ.FT.) 88,300

American Savings Bank Bank of Hawaii Longs Drug Store Sack N Save Supercuts

#### MAUI MALL



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	4,538	4,270	3,794
Cash NOI	2,736	2,388	2,075
Capital Improvements	660	1,402	524
Average Occupancy (%)	94	92	91

#### TYPE

Retail

#### LOCATION

Maui

#### **DEVELOPMENT DATE**

1971, renovated 2010

## OCCUPANCY AT 12/31/11

95%

#### GLA (IN SQ.FT.)

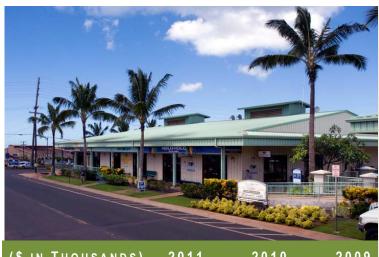
185,700

#### TOP TENANTS

Checker's Automotive IHOP

Longs Drug Stores Wallace Theatres Whole Foods

#### PORT ALLEN MARINA CENTER



#### (\$ IN THOUSANDS) 2011 2010 2009 Gross Revenue 623 590 589 Cash NOI 421 383 392 **Capital Improvements** 13 62 Average Occupancy (%) 77 78 83

#### TYPE

Retail

#### LOCATION

Kauai

#### **DEVELOPMENT DATE**

2002

## OCCUPANCY AT 12/31/11

77%

#### GLA (IN SQ.FT.)

23,600

#### TOP TENANTS

Blue Dolphin Charters Captain Andy's Holo Holo Charters Kauai Chocolate Company Port Allen Bar & Grill

#### WAIPIO SHOPPING CENTER



(\$ IN THOUSANDS)	2011	2010	2009*
Gross Revenue	4,174	3,874	1,375
Cash NOI	2,863	2,603	982
Capital Improvements	67	88	20
Average Occupancy (%)	98	98	98

#### LOCATION Oahu

#### ACQUISITION DATE September 4, 2009

## Acquisition Price \$30.9 million

## DATE CONSTRUCTED 1986-2004

# OCCUPANCY AT 12/31/11 97%

**GLA (IN SQ.FT.)** 113,800

#### TOP TENANTS

Aloha Gas Big City Diner Foodland Jack-In-The-Box Outback Steakhouse

TYPE Retail

<sup>\*</sup> Partial year

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#### **ACTIVITY DISTRIBUTION CENTER**



#### Gross Revenue 2.573 2.183 2,363 Cash NOI 1,963 1,608 1,825 Capital Improvements 544 28 275 Average Occupancy (%) 92 85 92

#### LOCATION San Diego, California

Acquisition Date February 24, 2009

ACQUISITION PRICE \$26.2 million

DATE CONSTRUCTED 1991

OCCUPANCY AT 12/31/11 100%

GLA (IN SQ. FT.) 252,300

#### TOP TENANTS

Beam One LLC Cold Pack Systems Regal-Piedmont Plastics

#### CENTENNIAL PLAZA (\$ IN THOUSANDS) 2011 2010 2009 Gross Revenue 1,219 1,206 1,239 Cash NOI 909 900 955 Capital Improvements 106 157 6 Average Occupancy (%) 89 95 92

#### CENTENNIAL PLAZA

#### TYPE Industrial

## LOCATION Salt Lake City, Utah

September 4, 2003

ACQUISITION DATE

ACQUISITION PRICE \$7.9 million

DATE CONSTRUCTED
1979

OCCUPANCY AT 12/31/11 87%

**GLA (IN SQ. FT.)** 244,000

### TOP TENANTS

JMH International Sulzer Pump

TYPE Industrial

<sup>\*</sup> Partial year

#### HERITAGE BUSINESS PARK



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	6,978	6,723	7,765
Cash NOI	4,733	4,444	5,102
Capital Improvements	891	1,379	16
Average Occupancy (%)	98	89	86

#### TYPE Industrial

LOCATION

Dallas, Texas

ACQUISITION DATE November 1, 2007

ACQUISITION PRICE \$102.0 million

DATE CONSTRUCTED 1997-2002

OCCUPANCY AT 12/31/11 100%

GLA (IN SQ.FT.) 1,316,400

#### TOP TENANTS

Dallas Airmotive Dal-Tile Hawker Beechcraft Henry Schein Mitsubishi Electric Rack Space

#### MIDSTATE 99 DISTRIBUTION CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	3,349	3,818	3,554
Cash NOI	2,530	3,031	2,849
Capital Improvements	63	413	22
Average Occupancy (%)	92	96	97

TYPE Industrial

LOCATION Visalia, California

#### ACQUISITION DATE

Buildings 2/4: November 14, 2008 Buildings 1/3: December 11, 2008

#### **ACQUISITION PRICE**

Buildings 2/4: \$19.7 million Buildings 1/3: \$15.5 million

DATE CONSTRUCTED 2002-2008

OCCUPANCY AT

12/31/11 85%

#### GLA (IN SQ. FT.)

789,100

#### TOP TENANTS

Coast Distribution International Paper OnTrac Sarnova

#### NORTHPOINT INDUSTRIAL



# Gross Revenue 1,049 1,204 394 Cash NOI 823 999 342 Capital Improvements 175 Average Occupancy (%) 100 100 100

#### TYPE Industrial

#### LOCATION

Fullerton, California

#### Acquisition Date August 26, 2009

# ACQUISITION PRICE \$11.2 million

DATE CONSTRUCTED 1991

OCCUPANCY AT 12/31/11 100%

GLA (IN SQ. FT.) 119,400

#### TOP TENANTS

Iron Mountain Records
Management, Inc.
Meadowbrook Meat Company

TOP TENANTS

Nestle Waters North America



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	316	777	821
Cash NOI	(123)	281	326
Capital Improvements	20	1,607	53
Average Occupancy (%)	100	60	47

#### TYPE Industrial

#### LOCATION

Pasadena, Texas

### ACQUISITION DATE

September 23, 2008

#### ACQUISITION PRICE

\$17.5 million

# DATE CONSTRUCTED 2007

2007

# OCCUPANCY AT 12/31/11

100%

# **GLA** (IN SQ. FT.) 312,500

<sup>\*</sup> Partial year

REPUBLIC DISTRIBUTION CENTER

#### SAVANNAH LOGISTICS PARK



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	4,491	3,956	3,427
Cash NOI	3,483	2,977	2,462
Capital Improvements	5	131	2,008
Average Occupancy (%)	100	80	76

TYPE Industrial

LOCATION Savannah, Georgia

**Acquisition Date**Building A: February 7, 2008
Building B: March 3, 2008

ACQUISITION PRICE Building A: \$32.9 million Building B: \$15.1 million

DATE CONSTRUCTED 2008

OCCUPANCY AT 12/31/11 100%

#### GLA (IN SQ. FT.)

1.035.700

TOP TENANTS

Matson Logistics Warehousing

#### SPARKS BUSINESS CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,982	1,903	1,989
Cash NOI	1,482	1,347	1,419
Capital Improvements	309	466	138
Average Occupancy (%)	80	48	55

TYPE Industrial

LOCATION Sparks, Nevada

ACQUISITION DATE December 23, 2002

Acquisition Price \$20.1 million

DATE CONSTRUCTED 1996-1998

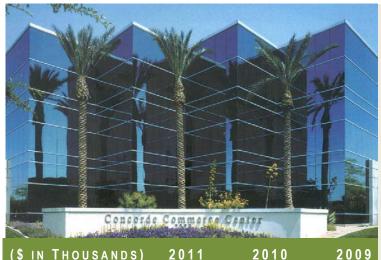
OCCUPANCY AT 12/31/11 89%

**GLA (IN SQ. FT.)** 396,100

#### TOP TENANTS

BSI Inspectorate America Corp. Golden Phoenix St. Mary's Health Group State of Nevada

#### CONCORDE COMMERCE CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	2,730	2,741	2,688
Cash NOI	1,360	1,368	1,364
Capital Improvements	301	-	119
Average Occupancy (%)	82	79	78

TYPE Office

LOCATION Phoenix, AZ

ACQUISITION DATE December 22, 2006

**Acquisition Price** \$24.7 million

DATE CONSTRUCTED 1998

OCCUPANCY AT 12/31/11 82%

**GLA (IN SQ. FT.)** 140,700

#### TOP TENANTS

Cigna Fiserv Solutions Jan-Pro

#### DEER VALLEY FINANCIAL CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,364	477	2,313
Cash NOI	328	(662)	1,144
Capital Improvements	228	1,465	59
Average Occupancy (%)	68	73	75

TYPE Office

LOCATION Phoenix, AZ

ACQUISITION DATE
June 7, 2005

ACQUISITION PRICE \$22.3 million

DATE CONSTRUCTED 2001

OCCUPANCY AT 12/31/11 70%

**GLA (IN SQ. FT.)** 126,600

#### TOP TENANTS

Blackboard Campus Cooper Castle Law Firm, LLP Viridian Health Management

#### FIRESTONE BOULEVARD BUILDING

# (\$ IN THOUSANDS) 2011 2010 2009\*

# Gross Revenue 547 541 12 Cash NOI 480 484 12 Capital Improvements Average Occupancy (%) 100 100 100

## Office

TYPE

#### TOP TENANTS

Siemens Hearing Instruments

#### LOCATION

La Mirada, California

#### ACQUISITION DATE

December 23, 2009

#### ACQUISITION PRICE

\$4.8 million

#### DATE CONSTRUCTED

2002

# OCCUPANCY AT 12/31/11

100%

**GLA** (IN SQ. FT.) 28,100

\* Partial year

#### GATEWAY OAKS



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,273	1,304	1,473
Cash NOI	677	753	916
Capital Improvements	9	-	27
Average Occupancy (%)	86	88	100

#### TYPE Office

#### LOCATION

Sacramento, California

#### ACQUISITION DATE

June 14, 2006

#### **ACQUISITION PRICE**

\$12.3 million

#### DATE CONSTRUCTED

1999

# OCCUPANCY AT 12/31/11

86%

#### GLA (IN SQ. FT.)

58,700

#### TOP TENANTS

Gateway Deli IKON

University of Phoenix

#### ISSAQUAH OFFICE CENTER

# (\$ IN THOUSANDS) 2011\* 2010 2009

(\$ IN THOUSANDS)	2011*	2010	2009
Gross Revenue	630	n/a	n/a
Cash NOI	626	n/a	n/a
Capital Improvements	-	n/a	n/a
Average Occupancy (%)	100	n/a	n/a

<sup>\*</sup> Partial year

#### TYPE Office

#### ffice

#### LOCATION

Issaquah, Washington

#### ACQUISITION DATE

September 13, 2011

#### **ACQUISITION PRICE**

\$19.9 million

#### DATE CONSTRUCTED

1994

# OCCUPANCY AT 12/31/11

100%

#### GLA (IN SQ. FT.)

146,900

#### TOP TENANTS

Siemens

#### NINIGRET OFFICE PARK



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	2,983	2,441	2,955
Cash NOI	1,893	1,307	1,865
Capital Improvements	671	-	471
Average Occupancy (%)	99	97	99

#### TYPE Office

#### LOCATION

Salt Lake City, Utah

#### ACQUISITION DATE

January 26, 2006

#### ACQUISITION PRICE

\$21.4 million

#### DATE CONSTRUCTED

1999 & 2002, renovated 2010

# OCCUPANCY AT 12/31/11

100%

#### GLA (IN SQ. FT.)

185,500

# TOP TENANTS BPR Bechtel FedEx

Silicon Valley Bank Sun Products Teleperformance USA

#### 1800 AND 1820 PRESTON PARK



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	3,107	2,678	3,285
Cash NOI	1,401	1,021	1,725
Capital Improvements	499	373	482
Average Occupancy (%)	83	82	82

TYPE Office

LOCATION Plano, Texas

Acquisition Date
June 30, 2006

Acquisition Price \$24.3 million

**DATE CONSTRUCTED** 1997-1998, renovated 2010

OCCUPANCY AT 12/31/11 89%

GLA (IN SQ. FT.) 198,800

#### TOP TENANTS

American Flood Research Arrow Electronics Batrus Hollweg International CMA Pepsi Cola Company

#### 2868 PROSPECT PARK



TYPE Office

LOCATION

Sacramento, California

Acquisition Date August 25, 1998

ACQUISITION PRICE \$20.6 million

**DATE CONSTRUCTED** 1998, renovated 2008

OCCUPANCY AT 12/31/11 65%

**GLA (IN SQ. FT.)** 162,900

### TOP TENANTS

Cisco GEI

#### SAN PEDRO PLAZA



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	2,270	1,927	2,824
Cash NOI	875	507	1,347
Capital Improvements	419	780	389
Average Occupancy (%)	77	67	70

TYPE Office

LOCATION
San Antonio, Texas

**Acquisition Date** June 4, 1998 (office) September 14, 2000 (retail)

ACQUISITION PRICE \$15.3 million (office) \$1.1 million (retail)

1985

OCCUPANCY AT

DATE CONSTRUCTED

**GLA (IN SQ. FT.)** 163,800 (office) 8,100 (retail)

TOP TENANTS
El Paso Energy Services
Reata Real Estate
Rosenbaum Law Services
Southwest Home Health Care
Starbucks

#### UNION BANK



Gross Revenue	749	n/a	n/a
Cash NOI	727	n/a	n/a
Capital Improvements	-	n/a	n/a
Average Occupancy (%)	100	n/a	n/a

TYPE Office

12/31/11

80%

LOCATION Everett, Washington

Acquisition Date
June 7, 2011

ACQUISITION PRICE \$10.9 million

DATE CONSTRUCTED 1993 & 2008

OCCUPANCY AT 12/31/11 100%

**GLA** (IN SQ. FT.) 84,000

#### UNION DANK

TOP TENANTS
Union Bank

<sup>\*</sup> Partial year

#### BROADLANDS MARKETPLACE



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,485	1,466	1,326
Cash NOI	714	732	1,039
Capital Improvements	80	2	143
Average Occupancy (%)	90	90	88

TYPE Retail

LOCATION
Broomfield, Colorado

Acquisition Date October 15, 2003

Acquisition Price \$10.8 million

DATE CONSTRUCTED 2002

OCCUPANCY AT 12/31/11 91%

**GLA (IN SQ. FT.)** 103,900

#### TOP TENANTS

H&R Block Muttz Pet Foods Safeway Subway

#### LITTLE COTTONWOOD CENTER



(\$ IN THOUSANDS)	2011	2010*	2009
Gross Revenue	2,106	353	n/a
Cash NOI	1,405	239	n/a
Capital Improvements	79	-	n/a
Average Occupancy (%)	95	96	n/a

TYPE Retail

LOCATION Sandy, Utah

Acquisition Date October 26, 2010

ACQUISITION PRICE \$20.8 million

DATE CONSTRUCTED 1998-2008

OCCUPANCY AT 12/31/11 94%

**GLA (IN SQ. FT.)** 141,600

#### TOP TENANTS

Albertson's Starbucks McDonald's Quiznos Washington Mutual

<sup>\*</sup> Partial year

#### MEADOWS ON THE PARKWAY



#### (\$ IN THOUSANDS) 2010\* 2011 2009 Gross Revenue 4,159 3,456 n/a Cash NOI 2,661 2,169 n/a Capital Improvements 221 60 n/a Average Occupancy (%) 79 83 n/a

#### TYPE Retail

#### LOCATION Boulder, Colorado

#### ACQUISITION DATE January 21, 2010

#### ACQUISITION PRICE \$30.8 million

DATE CONSTRUCTED 1989

#### OCCUPANCY AT 12/31/11 79%

GLA (IN SQ. FT.) 216,400

#### TOP TENANTS

Michaels Stores **RFMAX Real Estate** Rite-Aid Drugs Safeway

#### RANCHO TEMECULA TOWN CENTER



(\$ IN THOUSANDS)	2011	2010*	2009
Gross Revenue	3,882	387	n/a
Cash NOI	2,721	298	n/a
Capital Improvements	15	-	n/a
Average Occupancy (%)	95	97	n/a

TYPE Retail

## LOCATION

Temecula, California

#### ACQUISITION DATE

November 24, 2010

#### ACQUISITION PRICE \$48.9 million

#### DATE CONSTRUCTED 2007

**OCCUPANCY AT** 12/31/11 91%

GLA (IN SQ. FT.) 165,500

#### TOP TENANTS

Bev-Mo Bruegger's Bagel Henry's Farmers Market LA Fitness Starbucks

<sup>\*</sup> Partial year

<sup>\*</sup> Partial year

#### ROYAL MACARTHUR CENTER



(\$ IN THOUSANDS)	2011	2010	2009
Gross Revenue	1,212	1,298	1,360
Cash NOI	675	750	824
Capital Improvements	184	430	97
Average Occupancy (%)	81	91	89

TYPE Retail

LOCATION
Dallas, Texas

Acquisition Date March 1, 2007

ACQUISITION PRICE \$13.5 million

DATE CONSTRUCTED 2006

OCCUPANCY AT 12/31/11 89%

**GLA** (IN SQ. FT.) 44,100

#### TOP TENANTS

Citibank
Five Guys Burgers
Jamba Juice
La Madeleine
Scottrade

#### WILSHIRE SHOPPING CENTER



66

77

84

Average Occupancy (%)

TYPE Retail

LOCATION Greeley, Colorado

Acquisition Date March 19, 1997

ACQUISITION PRICE \$2.5 million

**DATE CONSTRUCTED** 1970

OCCUPANCY AT 12/31/11 57%

**GLA** (IN SQ. FT.) 46,500

#### TOP TENANTS

Dollar Tree Kentucky Fried Chicken McDonald's Sherwin-Williams

#### Where to Find Additional Information

This communication does not constitute an offer to sell or the solicitation of an offer to buy any securities or a solicitation of any vote or approval. Alexander & Baldwin Holdings, Inc. ("Holdings") filed a registration statement that includes a preliminary proxy statement/prospectus and other relevant documents in connection with the proposed reorganization on February 15, 2012. ALEXANDER & BALDWIN, INC. ("A&B") SHAREHOLDERS ARE URGED TO CAREFULLY READ THESE **DOCUMENTS** AND THE **DEFINITIVE PROXY** STATEMENT/PROSPECTUS, WHEN FILED AND MAILED, BECAUSE THEY CONTAIN AND WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED REORGANIZATION. The definitive proxy statement/prospectus will be mailed to A&B shareholders prior to the shareholder meeting. In addition, investors may obtain a free copy of the preliminary proxy statement/prospectus and other filings containing information about A&B, Holdings, and the holding company reorganization, from the SEC at the SEC's website at http://www.sec.gov. In addition, copies of the preliminary proxy statement/prospectus and other filings containing information about A&B, Holdings, and the holding company reorganization can be obtained without charge by sending a request to Alexander & Baldwin, Inc., P.O. Box 3440, Honolulu, Hawaii 96801-3440, Attention: Investor Relations; by calling (808) 525-6611; or by accessing them on A&B's web site at http://www.alexanderbaldwin.com.

#### **Participants in the Merger Solicitation**

A&B, its directors, executive officers, certain other members of management, and employees may be deemed to be participants in the solicitation of proxies from the shareholders of A&B in favor of the proposed holding company reorganization. Additional information regarding the interests of potential participants in the proxy solicitation is included in the preliminary proxy statement/prospectus and will be included in the definitive proxy statement/prospectus and other relevant documents that A&B and Holdings intend to file with the SEC in connection with the annual meeting of shareholders of A&B.